

250 4057

UBCHEA PAPERS
COLLEGE FILES
RG 11

Shantung / Cheeloo
Corres.
British Section, Board of
Governors 1933

2
5
0
4
0
5
7

1060

SHANTUNG

TRANSFER

INDEXED

Shantung Christian University

January 20, 1955

ack. 4/4

Dr. H. H. Weir
2 Eaton Gate
London, S.W.1, England

My dear Dr. Weir:

I am slow in acknowledging your letter of December 8th, with its attached material related to the meeting of the British Section on December 2nd. The next meeting of our North American Section will be held sometime about the middle of February, and at that time this material will be given careful study.

I believe that not many comments are required at the present time:-

Property. The Presbyterian Board is still working on the matter of the property lease, and there are no important new developments to be reported. I wrote you a few days ago enclosing a copy of the letter I sent Dr. Stanley commenting on the subject of property of the School of Theology.

New Hospital Buildings. This is the most important question now confronting the University, and because of its importance, it is all the more essential that we arrive at some unity of conviction before we go forward with the undertaking. I am quite aware of the fact that there is a deplorable lack of unanimity on the field. I had hoped that for the Governors to place in the hands of the field authorities the responsibility for going ahead with the building program as their own judgment may dictate, would help to bring about a greater degree of unity on the field. Apparently that result has not yet been attained, and until it is, the Governors can do nothing more than maintain the neutral and conservative position.

It is quite impossible for Boards in London and New York, at such great distance from the field and with so little clear-cut knowledge as to actual needs and changing conditions, to reach any reliable judgment as to exactly what new facilities are required, in what ^{order} construction should be undertaken, and how rapidly the building program should be pushed forward.

When we turn to questions of financial support, the need for unity and enthusiasm is even more apparent. The present financial resources are hardly sufficient for the existing work of the medical school and the hospital; and obviously there must be found a very substantial increase if the new hospital is to be operated on a proper basis. At present it is quite out of the question to hope for any substantial new gifts, and we must even face the prospect of further reductions in our present income.

All this points only one direction - During the next few years we

1061

must secure more support for medical work in Tainan. The sources to which we will have to turn are the Rockefeller Foundation and the individual donors. While on the one hand it would appear very reckless to carry to completion the new building program before funds for operating the new plant are available, and on the other hand it is almost impossible for us to make an effective appeal for support until we make an active beginning toward this development of the Cheeloo medical work which has now been ~~deferred~~ ^{delayed} for more than a decade. In some way the two things will have to go forward together. If that is to be accomplished that will require a large amount of enthusiasm, courage, practical faith, and mutual confidence.

A few days ago I received a cablegram from Dr. Shields asking that the Governors give approval to modifications in the hospital plans which are being made with the purpose of reducing construction costs, and also asking that we transmit at once G. \$80,000 to the field at the present rate of exchange. While the Governors have already recommended revision and simplification of the hospital plans for the sake of reducing construction costs, it would be desirable for us to know just what changes are contemplated before a blind approval is given. The second part of the request is far more serious. I certainly do not feel that we ought to transfer the bulk of these building funds to Shanghai, even at what now appears a very favorable rate of exchange, until we are sure of several very important factors:-

1. That the various individuals and groups directly responsible for hospital affairs at the University are in substantial agreement, and will cooperate heartily.
2. That the field has a carefully thought-out plan for constructing the new hospital plant.
3. That plans are made for a careful but aggressive program for enlisting additional support for the medical and hospital work of the University, and that both the field and the Governors will cooperate heartily in these plans.

On the one hand, I am quite convinced that if we all work together in a spirit of cooperation and courageous faith, we will be able to succeed in constructing, operating, and financing the new hospital plant in a way that will enable Cheeloo to render a much larger service to China than it is able to render today. But on the other hand, I do not believe that we ought to go forward with so important and difficult an undertaking until we have gotten together, faced up squarely to the task before us, and committed ourselves to the accomplishment of that task.

English Diploma for Medical Graduates. I am trying to get the Committee appointed by our North American Section, to prepare its report on this question in advance of the next meeting of the North American Section. It might be possible for us to get a copy of this Committee's report into your hands before the meeting of your Section on February 10th, but I presume that you would prefer to wait for action on this report by the North American Section before you take it up in London.

Associated Boards. We are grateful for the kindly expressions in your letter, including both the informal comments of the British Section and your

-3-

own personal expressions. The detail to which you call attention, the provision on page 6 of the tentative By-Laws as to the means of securing funds for the support of the work of the Associated Boards, has been frequently discussed by the various committees of the Associated Boards. We have clearly recognized from the beginning that we should not look to our British societies to make any contributions to the work of the Associated Boards here in New York, that duplicates in any way the support you are giving to the British United Committee for Christian Universities of China. At the meeting of the Executive Committee on January 10, 1935, the Minutes of which were sent this week to Mr. Sewell for distribution in Great Britain, we made an attempt to arrive at a clearer formulation of this understanding. You will find this set forth in Action ABEC-45 where you will note that the support of the general and publicity activities of the Associated Boards is to be secured by pro rata contributions of the different institutions "using as a basis for apportionment of each institution the contributions toward current expenditures received from North American sources for the preceding fiscal year."

As the financial structure of our Associated Boards is now set up, we are not asking for any support from the British constituency of the various universities except that, in requesting the various Mission Boards to continue the small contributions they have previously made to the China Union Universities Central Office, we are still including the G. \$89.10 contributed by the London Missionary Society. There was quite a prolonged discussion as to whether we should ask the London Missionary Society to continue this small payment. But it at last agreed that we would do so, on the ground that we are still serving the London Missionary Society interests in Yenching University in the same way as we were when this gift was first made. However, I have been asked to take up the matter with the London Missionary Society by correspondence, and to assure them that none of us would urge them to continue this small payment if they feel it would now be wise to discontinue it.

Cheeloo Annual Meeting. The question of when and where we should hold the 1935 meeting of our Cheeloo Governors has not been discussed either formally or informally by our North American Section. It is a matter I will be glad to bring up at our next meeting and to investigate informally before that meeting occurs. I have made some tentative inquiries as to possible meetings in London that would take over members of our North American Section, or others acquainted with the work of the University, but as yet have not learned of any projected meeting of this kind. There seems to be a possibility that meetings will be held in England or on the continent in 1934, that will take over some of our Cheeloo people, or at least representatives of our constituent Mission Boards. I hope that some day our Cheeloo finances will permit us to have a regular item in the budget sufficient to cover the cost of a round-trip across the Atlantic for at least two representatives of the visiting section. For the present, however, it seems that we will have to get on as best we can by utilizing such individuals as may be available. I appreciate the force of your suggestion that the exchange situation this year would make it less expensive for us to go to London than for you to come here. But I am afraid that the state of both the University's finances and the personal finances of the members of our North American Section would prevent a journey across the Atlantic for such a meeting, even at reduced costs.

This is a matter that we will discuss further at the next meeting of our North American Section.

With all good wishes, I am

Very cordially yours,

BAG:PW

Copy - Dr.

Armstrong
Anderson

B.A. Carvide

1063

SHANTUNG

TRANSFER

INDEXED

Shantung Christian University

January 26, 1935.

Dr. H. H. Weir
2 Eaton Gate
London, S. W.1, England

My dear Dr. Weir:

I am sorry to have delayed so long my reply to your letter of December 9th, in which you inquire as to the title ownership of the land for the new hospital at Cheeloo. My only apology for the delay is that I have been trying in various ways, but without success, to get definite information I could send you regarding the name in which the title to this land is held. The consensus of opinion here in New York is that the new hospital site is held in the name of the American Presbyterian Board, but we have not been able to secure absolute verification of this belief.

I talked at some length with Dr. Samuel Cochran, who had an active share in the purchase of this land. He has a clear recollection of everything else in connection with this purchase, except the name in which the land is held. I have gone over with Dr. Scott and others at the Presbyterian Board all the information that has come from Cheeloo in regard to University land, but we have not been able to find a clear answer to the question. One indication which seemed to point to Presbyterian ownership of this title is that three deeds to land were registered in the name of the Presbyterian Board during the spring and summer of 1926. Since the new hospital site was purchased shortly before that time, and since we do not know of any other land purchases made during that period, we assume that these deeds probably cover the new hospital site. You could get a tentative check on this by seeing whether on your list of B. M. S. land titles, you have any deeds registered during or after 1925. If the B. M. S. list does not show any deeds registered since 1924, we may be sure that the new hospital site is not included with the list of the property held by the B. M. S.

I have also gone through our files in the Central Office, but have not been able to secure any additional information.

I wonder if it is not possible that Dr. Balme, or Dr. Wheeler, particularly the latter, may ~~not~~ be able to give you some information on this point. As I remember, Dr. Wheeler had an active share in the negotiations for the purchase of the new hospital property, so he may remember this question of where the land was registered. If these various leads I have suggested do not give any satisfactory information, we may have to write or cable to Tsinan for these facts.

Very cordially yours,

B. A. Carride

BAG:PW

1064

Dr. H. H. Weir
February 21, 1955

SHANTUNG

INDEXED

Shantung Christian University

February 21, 1955.

ack. 4/4

Dr. H. H. Weir
2 Eaton Gate,
Edinburgh House,
London, S.W.1, England

My dear Dr. Weir:

I am enclosing herewith a copy of the Minutes of the North American Section of our Cheeloo Governors held on the evening of February 17th, together with a copy of the covering letter we sent to Mr. Linn and Mr. Davies.

Not much need be added to what I have already written in this letter.

Diploma in English for Medical Graduates. You will note that the special Committee appointed by the North American Section to study this question, were definitely in favor of authorizing the University to grant the M. D. degree, as this seems to be in harmony with the procedure followed both in Canada and in China. The judgment of the North American Section supported these recommendations. We realize, however, that the practice in Great Britain is quite different, and we hope that the British Section will feel free to express a diverse opinion if that is in accord with your thinking.

Revision of By-Laws. It is high time that the Sub-committee appointed by the Annual Meeting of the Governors last June, began the work it was appointed to do. We will therefore, try to get the four North American members of this Committee to work studying the Charter and By-Laws of the Governors, By-Laws of the Boards of Directors of the general University and the School of Theology, and the regulations for internal organization to see what will be necessary to harmonize all these documents. Meantime, we hope that the British members of this Sub-committee will also be at work. As soon as we have anything to offer, we will communicate it to you.

Lease of Property. Progress arranging for this lease from the Presbyterian Board has been delayed because of the inadequacy of information available. We hope, however, that this matter will soon be cleared up.

Financial Situation. Nothing need be added to what is contained in the Minutes and my covering letter. The financial barometer still

1065

February 21, 1933.

continues downward, and as yet there is no sign of fairer weather.

Plans for New Hospital. All the information we have received from the field during recent weeks emphasizes anew the diversities of viewpoint on the campus in regard to everything connected with plans for the new hospital. Obviously, nothing further can or should be done here in the West until the field reaches some unity of opinion. It would probably be most unwise to transmit funds to China until final decisions are reached and we are ready to begin actual construction. From present indications this date may be at some distance in the future. In the meantime income is accruing at a very satisfactory rate.

Dinner Meeting. At the dinner meeting following the business session, we had a very worthwhile discussion of Cheeloo opportunities and Cheeloo problems. We hope that this may be followed up by some very concrete results.

Annual Meeting. The Section did not take any formal action on the question of where and when the Annual Meeting should be held this year, because there seemed very little that could be said. As far as we have been able to find out, none of our members of this Section will be crossing the Atlantic this year. The condition of our treasury is such that we cannot well afford to pay any substantial amount of travel expenses for any representative of the Section who might be appointed. If I can learn of any of our members who are likely to be in London during the year, I will let you know.

Next Meeting of Section. The regular spring meeting of the North American Section will be held on Friday, April 21st during the four days of meetings of China college Boards beginning with a two-day session of our Associated Boards. Unless some matter of special urgency comes up, we will probably not hold any meetings of this Section until that time, though possibly we may have one or more meetings of the Executive Committee.

Very cordially yours,

B. A. Casside

BAG:PW
Enc.

A. S. I have several copies of minutes for distribution to the British Section has already been mailed.

1066

SHANTUNG

INDEXED

Shantung Christian University

March 27, 1935.

TRANSFER

Dr. H. H. Weir
2 Eaton Gate
Edinburgh House
London, S.W.1, England

My dear Dr. Weir:

We were very much delighted to learn from Miss Frances Wilson that the Society for ^{the} Propagation of the Gospel is planning to send Miss Margot Aldersen out to Cheeloo this year. I understand that Miss Aldersen will be spending some time in the United States before she starts to China.

I wish to assure you and Miss Aldersen that we will be happy to do anything we can to make her stay in the United States pleasant and profitable, ^{to} speed her on her remaining journey to China.

Dr. and Mrs. Philip B. Price are planning to sail from Seattle on the President Cleveland (Dollar Line) August 5th. They will travel in the economical "Special Class" which is now used by nearly all American missionaries. If Miss Aldersen could arrange to accompany them on the same steamer, they would be very delighted to have her, and possibly she would find it worthwhile, as well as pleasant, to make the journey to China in company with them. I am afraid, however, that, inasmuch as most people travelling from England to China by way of America take the Canadian Pacific, she may have other sailing arrangements.

Will you please communicate to Miss Aldersen our anxiety to assist her in any way we can? I believe that Miss Wilson is already in direct correspondence with her.

Very sincerely yours,

B. A. Garvie

BAG:PW

1067

20R/2-27461

TELEPHONE: VICTORIA 1399 AND 1399
(2 lines).

TELEGRAMS: "GOSPELIZE, PARL, LONDON."
(= 2 words for United Kingdom).



THE SOCIETY *for the* PROPAGATION OF THE GOSPEL IN FOREIGN PARTS,
15 TUFTON STREET, WESTMINSTER, S.W.1.
MEDICAL MISSIONS DEPARTMENT.

Secretary:
The Rev. STACY WADDY, M.A.

Secretary for Medical Missions Dept.
H. H. WEIR, M.A., M.B.

TRANSFER

31st. March, 1933.

B.A. Garside Esq.,
United Christian Universities of China,
150, Fifth Avenue,
New York City,
U.S.A.

SHANTUNG

Dear Garside,

INDEXED

I expect you have heard from Miss Wilson all about Miss M.M. ALDERSON, whom we have now successfully appointed as a missionary nurse in the Diocese of Shantung, with a view to her taking Miss Reade's place at the University Hospital. You will appreciate the fact that our appointment can only be to the Diocese and not to the University, as the appointment there rests with the University itself, but as we have acted at the request of the Bishop in consultation with the University authorities, and at the direct instigation of Miss Wilson, I take it that Miss Alderson's appointment to the University is but a formality.

I think you know that Miss Wilson arranged for Miss Alderson to go on arrival to the Medical Centre, where Miss Young has planned to take her in as one of their family and give her some experience. I have now a further letter from Miss Wilson to the effect that she has arranged with Miss Ruth Ingram of the Washington University for Miss Alderson to go there on the 1st. June for three months and that the necessary forms have been sent to you to await Miss Alderson's arrival. I gather from Miss Wilson's letter that the Washington University is at St. Louis, but she is not categorical about this, and in my ignorance I do not know whether my assumption is correct.

We are arranging for Miss Alderson to sail by the s.s. Franconia (tourist 3rd.) leaving Southampton on 22nd. April and due at New York on the 29th. I presume she will go straight to the Medical Centre and she is herself writing to Miss Young to tell

1068

MAR 31

1933

2.

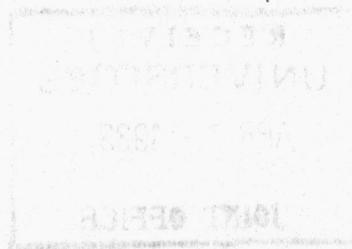
her of the date of sailing. I hope you will do anything in your power to make things easy for her, remembering that she is reasonably young and quite inexperienced in travelling, so that her arrival in New York will be rather an event for her, and anything that can be done to smooth her way will be a very great blessing. We do not want her to get held up on Ellis Island or anything of that sort, and New York is rather a terrifying city for those who do not know it.

We are booking Miss Alderson right through by the agency of the Canadian National Railway which has agreements with the various shipping companies, and the proposal is that she should go from St. Louis to Winnépeg and thence to Vancouver to join a ship on the Pacific.

Yours truly,



Medical Missions Secretary.



1069

2
5
0
4
0
5
7

MAR 31
1933

RECEIVED
UNIVERSITIES
APR 7 - 1933
JOINT OFFICE

1070

2
5
0
4
0
5
7

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

Telephone : HOLBORN 5395.

Telegrams : ASIATIC, FLEET, LONDON

Cablegrams : ASIATIC, LONDON.

Codes : MISSIONS or C.I.M.

22, FURNIVAL STREET,
LONDON, E.C.4.

2, Eaton Gate,
London, S.W. 1.

4th April, 1933.

Acc 4/26/33

INDEXED

B.A. Garside, Esq., A.M.,
Shantung Christian University,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

Dear Mr. Garside,

I seem to have a large number of letters from you to acknowledge and will mention them before dealing with the Minutes of the meeting of the British Section, on March 31st, which I enclose together with my covering letter to Dr. Armstrong.

I have to thank you for yours of 20.1.33, of 21.2.33, with its most important enclosure to Mr. Linn and Mr. Davies, and of 7.3.33. with your proposed lease. I will not comment on the letters separately as the points in them come up - I think all of them - in the course of the Minutes.

There is one preliminary matter with which I want to deal. I recognise that the next meeting of your Section will be held on April 21st, and I am most anxious that our Minutes, so far as they need consideration by the North American Section, should be considered on that occasion. Consequently, I am sending you with this letter not one of the final copies of the Minutes but a copy of the draft which will have to be considered by Mr. MacLennan and me, with a view to possible verbal alteration, though I do not anticipate any serious change in it. This and the covering letter will, I hope, arrive at such a time as will give you ample opportunity for studying the minutes and preparing your agenda. I hope by next mail to send on the final copies for distribution to your Section, and that they will arrive early enough to be distributed to the members of your Section before the meeting on April 21st.

1071

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH. H. WEIR, M.A., M.B. (S.P.G.)
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

Telephone : HOLBORN 5395.

Telegrams : ASIATIC, FLEET, LONDON

Cablegrams : ASIATIC, LONDON.

Codes : MISSIONS or C.I.M.

22, FURNIVAL STREET,

LONDON, E.C.4.

- 2 -

In my letter to Dr. Armstrong I have dealt fairly fully with the question of the Byelaws and other relevant documents and with the matter of the Diploma. But neither that letter nor the Minute dealt formally with your letter of 7.3.33. and the lease which you sent. These are omitted from the more formal documents, not because they were not considered, but because I understood your letter to be of a more or less personal and informal nature, and not really intended by you for formal minute. Mr. Wilson had the copies you sent for him and had given them careful consideration, but he felt, as did Mr. Hawkins, that the legal requirements would not really be covered by the lease which you had proposed. The lawyers definitely require something more like the one originally put forward by Mr. Wilson. Mr. Hawkins was confident from his experience of other universities that the difficulties which you anticipate in procedure, while of course quite conceivable, would not in fact arise. Indeed, it was suggested that it might be possible to include in the lease some clause to the effect that the B.M.S. authorise their representative in China to approve in their name any new buildings or changes in the property of the kind you were considering. There would apparently be a very grave objection from the point of view of the B.M.S. to granting a lengthy lease, though a clause is included that the lease would be renewable without difficulty in the ordinary way. It was felt strongly that we have got to safeguard the University from pressure by the Chinese Government and that so long as the ultimate holding of the property is essentially in the hands of corporations, one in America and the other in Britain, the representations of those nations could negotiate with the Chinese Government effectively as occasion arises, whereas the Governors as an international body would not have the same powerful backing should there be any difficulties. All this was carefully considered before the Section came to the conclusion recorded in the Minutes, and on the strength of that conclusion if the North American Section and the American Presbyterian Mission are satisfied, I think we should be in a position to proceed.

The only other points which I think I need add concern future meetings. You will note that the next meeting of the British Section is arranged to take place on May 19th. This date was fixed in the hopes that it would give us time

1072

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.)
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

Telephone : HOLBORN 5395.
Telegrams : ASIATIC, FLEET, LONDON
Cablegrams : ASIATIC, LONDON.
Codes : MISSIONS or C.I.M.

22, FURNIVAL STREET,
LONDON, E.C.4.

4th April, 1933.

- 3 -

to get the Minutes of your meeting April 21st and have them before us on that occasion. The impossibility of our representation at the Annual Meeting makes it the more important that we should, if we can, collaborate by the adjustment of dates of our meetings in this kind of way, and ultimately we shall save much time by doing so.

The other point is a similar one. If it should be possible for you to fix the date of the Annual Meeting and so get out the docket for it as to enable our Section to have the docket in its hands, if necessary at a meeting a reasonable length of time before the date fixed, it would be an advantage. I am afraid this sentence is a little involved, but I think you will grasp my meaning; inasmuch as we shall all have to be represented by proxies it is more than ever desirable that we should have time after studying the agenda to instruct our proxies if there are points on which such instruction seems needed, and obviously if we can give such consideration to any extent corporately instead of as individuals, it will be of the greater use to you when it has crossed the Atlantic.

I should add that the minutes of the Administrative Council of 10.2.33. with the budget for the year arrived just before our meeting, but we could not consider them as there was not time to give them study. We shall, I hope, be dealing with them on May 19th, and it is particularly for this reason that I hope we shall get your Minutes with your comments and action on the budget before we meet. I think you should know now that the prospects of the British Section being able to provide as much as in previous years are extremely small. The experimental period of the United Committee with a full time secretary, for which provision was made by a anonymous benefactor, has come to an end, and it is unfortunate as you know that this has coincided with a period of great financial stress in this country. Excellent work in the way of preparing ground has been done, but the conditions are such that fruit of a financial nature is and for some time must be at any rate meagre. The income of the British Section has also decreased, though by no means as much as might have been

1073

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

Telephone : HOLBORN 5395.

Telegrams : ASIATIC, FLEET, LONDON

Cablegrams : ASIATIC, LONDON.

Codes : MISSIONS or C.I.M.

22, FURNIVAL STREET,

LONDON, E.C.4.

- 4 -

feared. We shall of course be going into the matter carefully at our next meeting, but I thought it just as well to let you know that we on this side of the Atlantic are also finding the financial problem a very acute one.

Yours truly,



HHW/MR.

SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, CHINA

1074

2
5
0
4
0
5
7

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

Telephone: HOEBORN 238.
Telegrams: ASIATIC FLEET LONDON
Cablegrams: ASIATIC LONDON
Color Missions Co. Ltd.

(Incorporated by Act of Parliament, Dominion of Canada)

BOARD OF GOVERNORS:

R. H. Hawkins, LL.B. (J.M.S.) Chairman
British Section:
Harold Hayes, M.D., F.R.C.S., Chairman
Harold G. Jones, C.M.E., F.A., (B.F.M.),
Hon. Treasurer
Hon. H. Ware, M.A., M.B. (S.P.D.),
Hon. Secretary
Mr. J. C. Clark, Hon. Organizing Secretary

22, FURNIVAL STREET,
LONDON, E.C.A.

London, 1933

RECEIVED
UNIVERSITIES
APR 12 1933
JOINT OFFICE

2
5
0
4
0
5
7

1075

2, Eaton Gate,
London, S.W. 1.

4th April, 1933.

Rev. A.E. Armstrong, M.A., D.D.,
The United Church of Canada,
299, Queen Street West,
TORONTO, 2, Canada.

Dear Dr. Armstrong,

In enclosing the Minutes of the meeting of the
British Section held on March 31st I take the opportunity
of thanking you for your letter of 23.2.33.

Medical Degrees.

As you will see from the Minutes the British Section
has quite unanimously and definitely, though I admit reluct-
antly, concurred in the resolution of the North American
Section on the subject of the M.D. degree.

We were fortunate in being able to get the presence
of Dr. Balme at this meeting, as his professional duties
make it extremely difficult for him to attend the Board as a
rule, and the Minutes incorporate a note of the information
which he gave us. We also understood that in time past
Toronto used to give an M.B. degree in the first instance,
but has in recent years fallen into line with the custom of
the United States in giving the M.D. degree straight off.

The Section realised that an attempt in China to stand
out against the otherwise universal custom of foreign
universities was not only rash, but has been shown by
experience to be futile, and as the English diploma emanates
from Canada as being given under the charter, there seemed to
be every reason why the M.D. should be regarded as the
ordinary degree in Medicine.

The Section recognised also that even in the United
Kingdom there is a somewhat similar divergence of custom, for
in Arts the English Universities give a B.A. on graduation
followed by an M.A. as a superior degree, but the Scottish
Universities give M.A. on graduation.

Dr. Balme also informed us that when Cheeloo first instituted the M.B. degree it had to coin a new Chinese term for that degree, as the only one in existence then recognised was used elsewhere for the M.D. degree.

Byelaws for the School of Theology.

Dealing with the enclosed Minutes, you will note that we agreed with the North American Section in referring the question of the Byelaws for the School of Theology to the Committee appointed at the Annual Meeting last year. Mr. Garside has indicated that efforts are being made to get the section of that committee on your side of the Atlantic into action, and he hopes that on this side we also will be moving. My recollection is that at our last Annual Meeting we agreed that in view of the fact that the legal authorities concerned with the Charter are in Canada, the first move must be taken by those on your side of the Atlantic, and that for the two parts of the Committee to proceed to make drafts at the same time would only lead to confusion, so we here shall await some sort of draft from your side before we make any further suggestions. Otherwise I fear there would be only the longer delay.

Lease of Property.

The Section felt very clear that it was most undesirable to make any change in the holding of property which has any exclusively ecclesiastical connection. Of course the University remains religious, but we do not want any risk of hampering by Government regulations in the School of Theology or in worship. You will note that the first part of our resolution is deliberately vague. This was done because while we believe that the residences used by the School of Theology should not be included in the lease, we are quite open to the recognition that all residences should be excluded if those in China and the members of the North American Section consider it desirable. The lease is being arranged in order to meet the requirements of the Chinese Government and the registration of the University, and our Section feels that it ought not to go in any way beyond what is necessary for that purpose.

Our second resolution dealing with the drafting of the lease is, of course, merely general approval of the form, which form has been drawn up carefully by Mr. Wilson and Mr. Hawkins, taking further legal advice from the lawyers of the Baptist Missionary Society. Mr. Hawkins as you know is himself a lawyer of long standing and has considerable experience in dealing with the same problems in other parts of China, and it is on his experience as well as the opinions of the B.M.S. legal advisers that the draft sent by Mr. Wilson to Dr. George Scott was constructed. If the American Presbyterian Board and the North American Section can give the same kind of approval as we have done, I imagine it will then be possible for the two boards to proceed with the actual documents, which will then need to be submitted to both these Boards and the two Sections of the Governors for formal approval.

New Hospital.

We were very gratified to understand that feeling in China is less definitely in favour of immediate building on a larger scale than it had been, the more so as there seems now no question at all but that the existing financial situation and that which is likely to face us during the next years quite definitely demands economy, not only in upkeep and running of the hospital, but in the actual capital expenditure. The news unofficially conveyed in a private letter that the faculty was coming unanimously to the opinion that the existing hospital ought not to be scrapped gives, as you will readily understand, very great satisfaction to the Section, particularly in view of the fact that that hospital has such a very great sentimental value to the prominent partners of the University in this country.

Annual Meeting of the Board of Governors.

It seems inevitable that one Section should be represented entirely by proxies this year, and obviously it falls to the British Section to take that position, as it is the turn of North America for the meeting. Had there been a prospect of any representatives of the North American Section being over here it would have been worth while considering whether

- 4 -

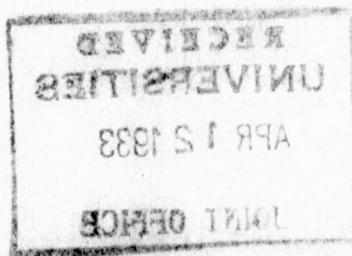
the normal alternation of meeting should be varied, but as there seems to be no greater chance of anyone crossing the Atlantic eastward than there is of anyone crossing it westward, there is nothing for it, so far as we can see, but to act on the lines suggested; and as we are the persons who will in some way suffer the disability through that action, it is only right that the proposal should come from us. We very much hope that the North American Section will agree to it and take action accordingly.

I am sending the usual copies of the letter to Mr. Carside and to China, and, as has now been arranged, copies will go not only to the Acting President, but also to Mr. Stanley.

Yours truly,



HHW/MR.



1079

2
5
0
4
0
5
7

the normal operation of the vessel... as there seems to be no... the Atlantic... westward... but to set on the line... persons of... that... We very much hope that the... section will agree to it and take action accordingly.

I am sending the... Mr. Garfield and to... copies will go not only to the... to Mr. Stenley.

[Handwritten signature]

RMW/MS

**RECEIVED
UNIVERSITIES
APR 12 1933
JOINT OFFICE**

2
5
0
4
0
5
7

SHANTUNG

TRANSFER

Shantung

April 7, 1933

Dr. H. H. Weir,
2 Eaton Gate,
Edinburgh House,
London, S.W.1, England.

My dear Dr. Weir:

I have your letter of March 31st, telling of Miss Aldersen's plans.

We will try to arrange for someone to meet her steamer when it arrives in New York on April 29th, and will seek to assist her in any way we can.

I trust that she will not have any difficulty with our most inhospitable immigration authorities. I will send a request to the Chief Immigration Inspector stating the facts in Miss Aldersen's case and requesting that special courtesy be shown her - but one can never predict just how effective such a request may prove.

You are correct in your assumption that Washington University is in St. Louis.

We are all very happy at the prospect of Cheeloo securing Miss Aldersen for its nursing staff.

Very cordially yours,

B. A. Carside

BAG:F

1081

2

5

0

4

0

5

7

(British Section)

SHANTUNG

TRANSFER

May 8, 1955.

Dr. H. H. Weir
The Society for the Propagation of the Gospel
15 Tufton Street
Westminster, S. W. 1
London, England

My dear Dr. Weir:

For some time Dr. A. E. Armstrong and I have been in touch with Mr. Randall M. Lewis who has already spent some time at Cheeloo as business manager of the hospital. He is now anxious to return to China, and seems to be very well qualified for membership on the staff at Cheeloo, if some source for his support can be found. Since Mr. Lewis is a member of the Anglican Church, and since we understand that Mr. J. W. Hunter's resignation is impending, it has occurred to us that possibly you may be interested in considering Mr. Lewis as a suitable man to fill this vacancy.

I am enclosing herewith a letter Mr. Lewis wrote Dr. Armstrong setting forth his interests and qualifications at some length. Of course, a much fuller investigation of his qualifications would be necessary before any decision could be reached. The only thing I am attempting to do at this time is merely to raise the question of whether there may be an opening in which Mr. Lewis might be placed if he were found qualified.

Very sincerely yours,

B. A. Carside

BAG:PW
Enc.

1082

2
5
0
4
0
5
7



British Section

THE SOCIETY for the PROPAGATION OF THE GOSPEL IN FOREIGN PARTS,
15 TUFTON STREET, WESTMINSTER, S.W.1.
MEDICAL MISSIONS DEPARTMENT.

Heir
Secretary:
The Rev. STACY WADDY, M.A.

Secretary for Medical Missions Dept.
H. H. WEIR, M.A., M.B.

**SHANTUNG
TRANSFER**

19th. May, 1933.

B.A. Garside Esq.,
Associated Boards for Christian Colleges in China,
150, Fifth Avenue,
New York City,
U.S.A.

ack 5/31/1933
(not to)
5/31

Dear Garside,

Many thanks for yours of 8/5/33 with the letter from Mr. Lewis to Dr. Armstrong which I return, having taken a copy of it. I am extremely interested in the suggestion you make. Whether it will be possible to take any steps towards accomplishing it I do not know, the primary difficulty being, as you doubtless realise, the cuts which the Society is having to make. Bishop Scott has been notified of the reduction which will be made in his block grant (Mr. Hunter's appointment does not, of course, concern the medical but the general work of the Society) and until we hear from him of the action he proposes to take as the result of this reduction, it is impossible to give you any idea at all as to what will be done. I sincerely hope he will not take the line of leaving Hunter's place vacant, but there is no knowing what he will find necessary. That is the immediate practical difficulty but there may be others, and the position is that this Society cannot contemplate such cases except at the request of the Bishop. Whether it would be possible for us to acquiesce should Bishop Scott see his way to ask for it is also somewhat in doubt, though I do not by this at all mean that it would necessarily be refused. You will appreciate the fact that all sorts of problems and complications might arise over the appointment of someone from another country whom we have not seen, though I sincerely hope that it would be possible to overcome these, but the essential point is that we can only act at the request of Bishop Scott and even if he should be most anxious to take this step the financial situation may forbid it him. Under the circumstances, the only think that I can do is to put the case to him immediately and I am sending him a copy of your letter and Dr. Armstrong's forthwith. It certainly does seem very desirable that Mr. Lewis should become attached to the University if it

THE ROYAL CANADIAN MOUNTED POLICE
DEPARTMENT OF JUSTICE

TELEPHONE VICTORIA 1933 AND 1932
LONDON

THE ROYAL CANADIAN MOUNTED POLICE
DEPARTMENT OF JUSTICE



can be arranged.

Yours truly,

Medical Missions Secretary.

RECEIVED
UNIVERSITIES
MAY 27 1933
JOINT OFFICE

2
5
0
4
0
5
7

1084

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

(Incorporated by Act of Parliament Dominion of Canada)

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

~~Harold Palmer~~, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)

Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),

Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

TRANSFER
SHANTUNG

Telephone : HOLBORN 6396.

Telegrams : ASIATIC, FLEET, LONDON

Cablegrams : ASIATIC, LONDON.

Codes : MISSIONS or C.I.M.

22, FURNIVAL STREET,
LONDON, E.C.4.

INDEXED

2, Eaton Gate,
London, S.W. 1.

8th July, 1933.

B.A. Garside, Esq., A.M.,
Associated Boards Office,
150, Fifth Avenue,
New York City, U.S.A.

ack 8/3/33
Row

Dear Garside,

You have doubtless been as disturbed as I have by Shields' letter of 19.5.33. and I enclose a copy of the answer which I am now sending to him. I have taken a little time about it because I wanted to consult others, and rather to my surprise I find that Robin Mosse, than whom no one is more enthusiastic for the development of Chinese control and the harmonious international working in the University, is quite clear that it is up to the Governors to prevent this, I can only call it, insane action on the part of the young Chinese. We may win ourselves dislike, but I feel that we are pretty well bound to stand firmly for the sake of the University.

It may be that you will think that I am over-estimating matters, and I will go thus far: If the Directors endorse the action of the Medical Faculty and if on thorough consideration the North American Section is prepared to endorse it, I should hope that the British Section would then acquiesce, for I do not think we should be justified in holding up everybody concerned if they were entirely satisfied, even though we should be convinced that the wreck of the University would be the result. However, I note that your last minute on the subject was reasonably cautious, asking for plans and so forth before saying anything definite, and consequently I am disposed to think that you and your Section are probably taking as strong a line as I think our Section will take.

As you know, hitherto we have confined our activities to cautious observations and the endorsement of such action as you have taken, on the grounds that the money was raised by you, and as I have said should there be disagreement ^{there} that we should again be prepared to yield our opinion to yours, but it would not be easily done, and a question of this kind which does seem under the existing circumstances to risk the whole future of the University in an unjustifiable manner does, I think, justify us in expressing our own opinion strongly without waiting to hear yours.

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

(Incorporated by Act of Parliament Dominion of Canada)

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BAILEY, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

Telephone : ~~HOLBORN 5395.~~

Telegrams : ~~ASIATIC, FLEET, LONDON~~

Cablegrams : ~~ASIATIC, LONDON.~~

Codes : MISSIONS or C.I.M.

~~22, FURNIVAL STREET,~~

LONDON, E.C.4.

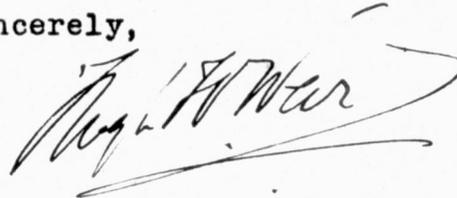
JUL 8

1933

- 2 -

I shall, of course, have to write further after the meeting of our Section on the 21st, but I thought it would be well to write to Shields in a preliminary way and let you know what I was doing.

Yours sincerely,



HHW/MR.

1086

2
5
0
4
0
5
7

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BARNES, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

Telephone : HOLBORN 5395.

Telegrams : ASIATIC, FLEET, LONDON

Cablegrams : ASIATIC, LONDON.

Codes : MISSIONS or C.I.M.

~~22, FURNIVAL STREET,~~

LONDON, E.C.4.

8th July, 1933.

Sent with Dr. Minis' letter of same date.

Copy

Dr. R.T. Shields,
School of Medicine,
Cheeloo University,
TSINAN, Shantung, China.

Dear Shields,

Many thanks for yours of 19.5.33. with the Minutes of your Medical Faculty meetings. I have been considering this matter with such advice as was available, and it has seemed best to bring the matter, at any rate unofficially, before a meeting of the British Section. We have such a meeting on July 21st, when we shall have to deal with the Governors' Byelaws and other matters of that kind, and I am presenting your letter and the Minutes to that meeting.

I am not sure that we shall be able to take any formal action for, of course, we are only entitled to act on the Minutes of the Directors, but I am quite sure that the Section will want to know the position and it will probably express its opinion in some way or another.

My own feeling is very strongly, and so far as I know others are in agreement with me, that the action taken by the Medical Faculty is most unfortunate, and indeed I think I am bound to say impossible. I need not reiterate all the arguments which are doubtless extremely well-known to you, and I feel sure have been used by you with vigour and effect on many occasions, but the fact is that the plan for building the ~~all~~ hospital is bound to involve a considerable increase in upkeep, and even to contemplate such action at a time when income is not only inadequate for existing work but falling and perhaps going to fall considerably, is action which it is difficult to contemplate with any calmness. No one in the West, I am sure, and certainly no member of the British Section wishes to harm the University in any way whatever, or to exert any authority which the Governors may possess to restrict the wishes of the Directors. Of course at the moment we do not know whether the Directors will be prepared to fall in with the proposals of the majority of the Faculty or not, but should they do so it does seem to me that this is just one of the points when the existence of the Governors may be of real value to the University, by preventing action

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

P. H. HAWKINS, LL.D., (L.M.S.) Chairman.

British Section :

~~HAROLD BATES~~, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.)
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

Telephone : HOLBORN 5395.

Telegrams : ASIATIC, FLEET, LONDON

Cablegrams : ASIATIC, LONDON.

Codes : MISSIONS or C.I.M.

JUL 8
1933

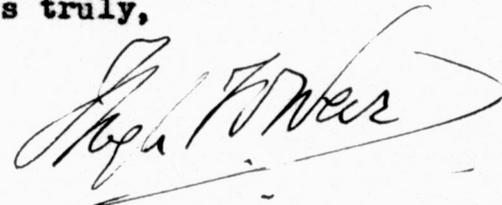
22, FURNIVAL STREET,
LONDON, E.C.4.

- 2 -

which would undoubtedly be very deleterious to the University at present, and might gravely imperil its whole future. After all, if the Governors have any functions in connection with the University, it has the ultimate consideration of finance, in view of the fact that the large bulk of the finance of the University is dependent upon the Governors and is secured under conditions with which the Governors are familiar and the Directors and members of the University in China are at least much less familiar. We here know that far from the increase of funds for annual upkeep which would be demanded by the complete hospital, the University has got to face a very much decreased income at present and probably for a very considerable time to come; and moreover, knowing the conditions under which funds are secured in this country, I am bound to point out that action of the kind proposed by the majority of the Faculty would undermine confidence in this country to such an extent that there would be a very grave risk of Boards withdrawing from participation in the University, under which circumstances I take it the University could not continue. Confidence in the people on the spot is a most necessary element of missionary work of any kind, and in work of this kind, to which there is always a good deal of objection in certain parts of missionary constituencies, confidence that money is being used well and rightly is of present importance. I am bound to say that were the decision of the majority of the Faculty made public in England, such confidence would be completely destroyed. I do not think I am overstating this, and I am quite prepared for you to quote anything I have said as my own personal opinion, though of course at the moment it cannot be anything more.

I am sending a copy of this letter to Garside and I sincerely hope that the North American Section will agree with the action which I confidently anticipate the British Section will take in making clear in such way as may be practicable that it will not assent to the proposition made by the Faculty.

Yours truly,



HHW/MR.

1088

C
O
P
Y

Rev. L. J. Swales

SHANTUNG

CHEELOO UNIVERSITY
Tsinan, China

App. B.

*(Attached to Booklet
of Annual
Meeting '10/17/33)*

July 18, 1933

Dr. H. H. Weir
2 Eaton Gate
London, S.W.1

Mr. B. A. Garside
150 Fifth Avenue
New York City

Dear Dr. Weir and Mr. Garside:

In beginning this letter which is to accompany the minutes of the fifteenth annual meeting of the Board of Directors of the University we come at once to a problem of very serious import. An examination of the list of members shows that the names starred indicate that there were seven western and five Chinese directors present. As a matter of fact these seven western members were all present throughout all the sessions of the meeting. One of the Chinese members left after one day's meetings, a second was not present during the last day. So that as a matter of fact only three Chinese members of the Board, including President Chu, were in attendance all through the meeting. This situation has impressed itself not only upon the western members of the Board but upon those Chinese who are more definitely interested in the work of the institution. The membership of the Board, as you remember, is required to have a two-thirds majority of Chinese. It is only to mention this definite problem that I call your attention to it. We are studying this matter and both the Chinese and western members feel that a solution must be found. Just how this is to be done we do not know. It is said that this difficulty is not confined to Cheeloo.

D1022 Copies of the reports of the Administrative Officers are being sent to you. By common consent we were directed to omit the final section of the report of the Superintendent of the Hospital in case these reports were made public, but in the copies which are being sent to you this section has been retained. We do not intend to print the reports for general circulation. This is a measure of economy. In case either of you feels the desirability of giving publicity to any parts of these reports you are free to select them and use them as you desire.

D1023 You will note that progress has been made in the assembling and locating of the deeds and in the preparation of the survey of the land held by the University. These matters have gone much more slowly than had been anticipated. The work of the survey has been done but the blue print has not yet been completed. This blue print when finished will show the exact boundaries of all the land and definite location of all the buildings.

D1024 The recommendations of the Finance and Property Committee were based on recommendations made by the Executive Council. We found ourselves in the meeting of the Executive Council in distinct difficulties. We made the best suggestions which occurred to us and these suggestions were passed on to the Finance and Property Committee where they were given very careful consideration, slightly amended and passed as you have them presented to you in the minutes. You will note that it is proposed to make an appeal to the alumni and also to friends of the University to come to our aid at this critical time. We are hopeful

1089

7/18/33

of obtaining some money in this way and I would ask the members of the American and British Sections to make this a matter of special prayer. I think that nothing more need be said at this time in regard to the Finance and Property Committee actions excepting that we are starting in this new school year with a determination to reduce expenses in every possible place consistent with honest work.

D1025

When leave of absence was allowed President Chu a year ago for a year's work as educational commissioner in the province of Hunan it was quite well understood by all of us I suppose that at the end of the year it was likely that a decided effort would be made by the Hunan people to retain Mr. Chu in that work and this has come about as anticipated. You will read here the telegram which was sent by the Chairman of the Hunan Provincial Government. A representative of the government has visited Dr. H. H. Kung, Chairman of our Board of Directors. Immediately after the meeting of the Directors copies of the action of the Board in reply to the Chairman's telegram were sent to Dr. Kung and also to General Chang Chih-kiang, as it was anticipated that the agent of the Hunan government would approach both these men with his appeal that we should give up President Chu. Dr. Kung has already written a good letter to the Chairman of the Hunan Province supporting the action of the Board. From the point of view of people who are in the government service of China the fact that President Chu has definitely agreed to return at the end of his year's absence and the fact that this was clearly understood by both the Provincial Government in Hunan and by the Ministry of Education had very little if any effect on their thinking. This is a point which has particularly struck Mr. Chu as he has expressed himself to me in conversation. On the other hand it is a matter which is of very great moment to him as he feels that having given his word he is in honour bound to return. I am satisfied that it is not only a question of honour with him but that he really desires to return to us and take up his work here. We are hoping that he will be with us by about the 15th of August so that he may have a couple of weeks' rest before the opening of the fall term.

D1026

The matter of the new hospital building is a subject on which I would prefer not to comment. You will see from the actions taken by the Board that it was felt that very radical action was necessary. The Board sustained its previous action of June 1931 and the action of the Administrative Council (D-1000) of March 1932 in directing the carrying out of the whole scheme for the new hospital. At the same time it tried to meet the difficulties of the minority of the Medical Faculty by proposing that a sum of \$40,000 gold be temporarily held and the interest of this sum used for current expenses until such time as other provision could be made. As a matter of fact the Medical Faculty has been sharply divided on this question of procedure, that is as to whether we should plan for the erection of the whole hospital or make modifications in the existing plant. The faculty has really been deadlocked on this question for the last year and a half. The radical action of the Board in taking the whole matter out of the hands of the Medical Faculty and appointing a Building Committee responsible directly to the Board seems to me to have been amply justified by the conditions. As you will see, this new Building Committee is directed to proceed at once with such unit or units of the entire new hospital scheme as may be possible with the money now in hand that is lying in Shanghai, and the American Section is requested to put additional money available into silver in Shanghai to form a definite basis for added building.

I think it is now generally recognized that the medical faculty has now come to a point where the old methods which were quite suitable fifteen to twenty years ago will no longer do in the administration work of the institution.

7/18/33

There has been up to the present time an Executive Committee of the faculty composed of nine members, the President and Associate-President being members ex officio. This body has done most of the administrative work for the medical school but it has always been possible that any matter might be referred to the whole faculty. That is to say, the Executive Committee has not had really final authority in anything. The Dean has acted essentially as presiding officer of this Executive Committee and faculty and has been very loth to take direct responsibility excepting with the explicit direction of either the Executive Committee or the faculty. With the registration of the institution the younger members of the staff who are classed as instructors all became voting members of the faculty, and it was difficult for some of the older teachers to reconcile themselves to the change in the composition of the faculty which resulted from the inclusion of these instructors. The regulations for the internal conduct of the different schools which came in force with the registration of the university place the administrative responsibility on the President of the University and the Dean of each school, the work of the faculty being restricted to academic matters. While the work of the Schools of Arts and Science has for the last three years been carried on along these new lines the Medical School has continued to function without reference to these new regulations. It may not be easy for the medical faculty to adjust itself to the new regulations though I know that the Dean is thoroughly convinced that a change must be made, and I believe that a considerable number of the members of the faculty is also satisfied that the time has come to put the new regulations into effect.

In this connection it may not be amiss to call attention to D1037. With the return of President Chu it seems necessary that there should be closer cooperation between the office of the Dean and the President's office in all matters relating to correspondence with the two sections of the Board of Governors, and we will assume that the suggestion of the Board of Directors will be carefully followed in this matter. Long practice in the procedure of direct communication between the medical faculty and the secretaries of the sections of the Board of Governors may possibly have dulled our sensibilities. I think I may be pardoned for referring thus pointedly to this matter as I feel confident that the good of the institution requires careful consideration of the relationships between the President, the several faculties and the secretaries of the American and British Sections. It hardly seems possible that all correspondence between the Dean of the Medical School and the secretaries in New York and London should be done in the name of the President, but certainly the President should be cognisant of such correspondence. I have not felt like writing in this strain before but feel emboldened to do so now in view of President Chu's anticipated return and the action of the Board of Directors.

D1027 Letters of resignation from Dr. Heimburger and Dr. Kiang followed the action of the Medical Faculty approving the construction of the whole hospital. The letter of Dr. Heimburger seems to have been based really on the difficulties of administration but he also felt that the vote of the faculty taking a position which was distinctly the opposite of his own in regard to the new building warranted him in presenting his resignation. Dr. Peter Kiang was also in the minority and felt so strongly that he took similar action. The Board was of the opinion that in principle resignations of this sort should be made to the President and not to the Board of Directors. This seems quite clearly the significance of the present regulations. Consequently the two letters, as you see, were referred to the President for action, and I am pleased to be able to tell you that after consultation with President Chu these resignations have been withdrawn.

7/18/33

D1028 The question of the administration of the hospital, its relation to the medical school, to the individual teaching professors, the relation of the superintendent to the Dean of the Medical School, to the School of Nursing, and other matters of this kind have been questions of serious difficulty for many years. Certain efforts were made during the fall of 1932 to following the action of the Board of Directors suggesting that the Executive Council take this matter in hand, but it was not deemed possible to do anything at that time. The attitudes and points of view of those most intimately concerned in the matter seemed too diverse to make progress possible at that time. The regulations which have been drawn up by the Board of Directors and which are a part of these minutes, are an effort to set things straight according to the regulations which were adopted as a result of the registration of the university. These regulations, as you will see, virtually make the hospital a separate department of the University, corresponding to one of the schools. It was evidently necessary that there should be clearness and definition in this matter. The hospital must either be clearly under the control of the medical dean or, as the Board of Directors has seen fit to make it, an essentially independent branch of the University. I think that these regulations are all perfectly plain and it remains to see just what the result of putting them into operation will be. You will notice that the President is asked to make a definite report on the effectiveness of the regulations at the November meeting of the Administrative Council.

D1029 The newly drafted By-Laws of the Board of Governors reached us before the meeting of the Board of Directors and an attempt was made to go over them and correlate them with the By-laws of the Board of Directors and the Regulations for Internal Organization of the University but with the other things which those who must do this particular piece of work were engaged in it was found impossible to finish it in time for presentation at the meeting of the Board of Directors. Consequently this has had to be held over to the Administrative Council meeting in November.

D1030 to For some time there has been a movement on foot to help the develop-
1033 ment of what are called rural industries throughout North China. My understanding of what this means is that what are called rural industries are chiefly those which are carried on in the homes of the people and are occasional, that is, they are carried on at slack seasons of the year when time can be taken from the regular agricultural work. The person who has done most along this line, so far as I am aware, is Professor J. B. Tayler of the London Mission, and until recently, Professor of Economics at Yenching. In connection with this plan for the development of Rural Industries was organized the North China Industrial Service Union, and there has been some discussion as to whether the centre from which this work is undertaken should be Yenching, Nankai or Cheeloo. It is my understanding of the case that Professor Tayler inclines to Cheeloo. Practical work in connection with this general scheme has been done under the direction of Mr. Sam Dean in the shop and in the North China School of Engineering Practice in Peking. The idea that lies back of this effort is to give the people who are doing these local or household industries the advantage of technical assistance from abroad, and also improvement in machinery such as looms or furnaces, which can be made under the direction of these experts. Work of this kind has already been done in regard to iron smelting and wool weaving, certain types of machinery having been made in the shop under the direction of Mr. Dean, and these have been found to be practical and efficient, to increase the output while in some cases decreasing the cost of production. Mr. Sam Dean is a member of the American Presbyterian Mission North. He and Mr. Creighton constitute the overseeing staff of the Presbyterian China Council's Architects Bureau. That is, Mr. Dean and Mr. Creighton oversee the

preparation of plans and the construction of buildings for the Presbyterian missions and also for other missions which require their services. The work toward the development of rural industries done by Mr. Dean has been aside from the work of the architects bureau. It has been proposed that Mr. Dean and Mr. Creighton with so much of Mr. Dean's shop work and the North China School of Engineering Practice as might properly be moved from Peking, should be transferred to Tsinan, either to become part of the University or to work alongside the University in an affiliated relationship. Which method would be the better has not yet been decided. The Executive Council of the University, and the Board of Directors heartily approved the proposal that Mr. Dean undertake this development of rural industries work here in Tsinan. The decision in regard to this matter will rest chiefly with the Presbyterian China Council which meets in September, and the actions of the Cheeloo Board of Directors will be placed before the China Council as well as communications on the subject of Mr. Dean. We feel that this move if it is completed would be a great step in advance in bringing Cheeloo further along in the fulfilment of our part in the Correlated Programme. The possible effects of this work on the rural population of Shantung and of North China would be very difficult to calculate. It is understood that if Mr. Dean and the Architects Bureau are transferred to Tsinan it will be without financial expenditure on the part of the University. Mr. Dean is a man of very practical nature and long experience and he would be quite willing to come and start in with his experience and his bare hands here without subsidy. It is not impossible however that subsidies for this work may be found from other sources, but the use of University funds for this new project is not contemplated, and this has been made very plain to all those who are concerned in this venture.

D1038d You will notice that it is proposed to add two new coopted members to the Board. The necessity for this action grew out of two conditions. In the first place Dr. C. L. Hsia has been transferred from Shanghai to London, thus leaving one vacancy among the previously coopted members; secondly the fact that the Women's Board of the United Church of Canada Mission is entitled to a representative on the Board of Directors. Enquiry elicits the fact that it is highly improbable that a suitable Chinese representative can be secured. In other words, the appointment of another foreign representative would increase the number of elected western mission representatives and it is necessary to maintain the two-thirds majority of Chinese on the Board by coopting an additional Chinese member. The two gentlemen whom the Board has invited to serve as coopted members are Mr. Wang Hsueh-ch'en (otherwise named Wang Yuan-te) and Mr. Sun T'ien-hsi. Mr. Wang is a prominent merchant in Tsingtao who is very much interested in educational work and is a well-known Christian. He is a graduate of the University. He has made an independent translation of the New Testament. In addition to this he has contributed \$200 to be distributed as prizes in the University for excellence in Chinese composition and penmanship. Mr. T. H. Sun is also a graduate of the University. He comes from an English Baptist Church centre, is a very earnest and intelligent Christian worker, now acting as secretary with the National Christian Council in the Rural Life Department. Mr. Sun is eminently fitted to act as one of our Directors.

In addition to what I have said above, please note that the Board of Directors referred the actions NAS 335 regarding procedure to be followed by the field and by the Board of Governors in the erection of new buildings to the Executive Council of the University, which is to report to the Administrative Council at its November meeting. The Associate President was requested to write regarding matters dealt with in NAS 340.

The prospects for a full enrolment of students for the fall term are very good, and at the present moment the political situation in Shantung is quiet

Sincerely yours,
(Signed) L. J. Davies
Associate-President.

British Section

UNITED **TRANSFER**

CHRISTIAN UNIVERSITIES OF CHINA

1. Yenching University, Peiping
2. Shantung Christian University, (Cheeloo)
3. West China Union University, Chengtu
4. Central China College, Wuchang
5. East China Group
6. Fukien Christian University
7. Lingnan University, Canton
8. Moukden Medical College

Eight British Missionary Societies co-operate with the Chinese Church and with Societies in North America and Europe in these Colleges.



SHANTUNG

INDEXED

B.A. Garside, Esq., A.M.,
Associated Boards,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

Dear Mr. Garside,

I enclose the Minutes of the meeting of the British Section which has just been held, and a copy of my covering letter to Dr. Armstrong, which will involve a good deal more to be said to you, but before turning to that may I thank you for yours of 13.6.33.

On the subject of the Byelaws I note that you regard your draft as a rough one. You will see from the very small number of alterations we have suggested, that we feel reasonably satisfied with it. I think, however, these small points are important and I am disposed to think that my comment on the subject of the seal in my letter to Dr. Armstrong is one which ought not to have been overlooked as it was. ^{by no} Probably the alternative phrase, "custody of a duplicate seal" is right, rather than leaving out any reference at all. I quite appreciate the fact that from the point of view of the University in China it may give cause for certain complications, but the only way out of that would be in some way to discover a new seal for the registered University instead of the one involved in the Charter, which certainly must cover the School of Theology as well.

Chairman
F. H. HAWKINS, LL.B.

Treasurer
Mrs. J. C. CARR

Secretary
WILLIAM G. SEWELL, M.Sc., A.I.C.

†
Telegrams
Sewell, Ancomisso, Sloane, London
Cablegrams
Sewell, Ancomisso, London
Telephone
SLOANE 7613

2 EATON GATE,
LONDON, S.W.1

25th July, 1933.

act. 8/9/33.

1094

RI
UNIVERSITY OF
AUG 7 1933
JOINT OFFICE

2
5
0
4
0
5
7

1095

JUL 25
1933

- 2 -

On the subject of the Correlated Programme I think the phraseology of page 4 of the 1933 edition is distinctly stronger than in the 1928 one. True, it is only a question of strengthening what was originally implied, and I think certainly intended, by all the Governors, but the expression of it may well be felt by alumni and others in China to place things upon a somewhat different footing. However, I am still without information as to Dr. Chu's exact feelings on the subject, and consequently cannot make further comment.

I am most grateful to you for your remarks on the complexity of the Cheeloo organisation and appreciate very greatly what you say about the British Section. I do fully realise that there are difficulties and in view of what you say I can understand that these difficulties are very much greater in North American than in England. We all realise that matters would be very much easier for the University if we were not a body formed by the cooperation of a large number of different missionary societies in various countries, but if we are to be that a certain element of complication is inevitable, and I can only say that we here, while not feeling the same difficulty, will do everything in our power to assist you in the consideration of any proposals you and your Sub-Committee may feel able to make. If we can improve the organisation in the direction of simplicity so much the better.

On the subject of the Lease of Property there is very little more to be said. Your exposition is clear and excellent and I think the difficulties that have arisen and are now happily cleared away are largely in line with what you have said about the organisation in general. I suppose that in this country we are less logical than you. Theoretically that may be a disadvantage, practically it is a very great advantage. I do not think, for instance, that anyone over here would ever envisage, even in our most accurate moments, the division of a peppercorn rent between the bodies concerned. We should regard it as a formality and leave it at that, but I can quite understand that many folk on your side feel differently and might be troubled. However, I think it is fair to say that we have got this matter cleared up and settled now, and I personally feel most grateful to you for all the trouble you have taken about it.

I now come to the really important part of this letter, our discussion on Dr. Shields' letter of 19.5.33. and the Minutes of the Medical Faculty. We had the very great advantage of having present at the meeting Dr. Balme and Dr. Wright, Governors with personal experience of the Medical

1096

RECEIVED
UNIVERSITY OF CALIFORNIA
AUG 7 1933
JOINT OFFICE

2
5
0
4
0
5
7

1097

JUL 25
1938

- 3 -

School and Hospital, and also as visitors Dr. Annie Scott and Dr. Mosse. We discussed the whole question fully and freely, and a certain amount of variety of opinion was expressed. We realised that the vote of the Faculty, Minute 712, was significant rather in the direction of those who had voted in the negative being the ones with closest associations with home boards, and therefore perhaps the greatest sense of responsibility concerning the contributions which those Boards make.

We realised also the very great importance of the University Hospital becoming as quickly as possible adequate for the Medical School, and the real dangers which there may be should it continue not to provide sufficient clinical material for the students.

At the same time we could not help noting that the Minutes as recorded did not make any hint or suggestion that the difficulties concerning upkeep of the proposed hospital were in the minds of those present. Obviously they must have been, and Dr. Scott was able to say that there is indeed a good deal of appreciation of the problem on the part of those who voted in the affirmative. The Section realised that the Faculty Minute 816, if approved by the Administrative Council and Directors, would require the approval only of the North American Section, though presumably on the subject of resolution 812 under similar circumstances, the British Section would be entitled to a voice in the decision. We realise also that the North American Section, when last this question was before it, deferred action and desired further information. I think the general feeling with us was that revised estimates, both of the cost of building under present conditions, and of upkeep, would be necessary before any action could be taken. We recognised that you recorded such figures in your appendix E of October last, but it may be well questioned whether these are now up-to-date or not.

I think the general feeling of the Section was that those who were opposed to Minute 812 felt that it was not treating the supporting boards rightly to approve a capital development which would involve the University in serious upkeep difficulties in the future, and we were quite clear that we did not in any way withdraw from the position expressed in our Minute of December last, BS-365.

Dr. Balme put before us with great cogency the importance of proceeding with the building plan on a full basis rather than a compromise which might in the long run prove

1098

RECEIVED
UNIVERSITIES
AUG 7 1933
PRINT OFFICE

2
5
0
4
0
5
7

1099

JUL 25
1933

- 4 -

unsatisfactory or uneconomic, but he indicated very clearly that while the full plan might well be approved, it could not possibly be carried into effect in its entirety at the present time, and that the important thing was to initiate action on such parts of it as would be most useful at the present time, without in any way interfering with the ultimate plan along the full lines proposed. He went so far as to suggest that it might be possible to lay the foundations of the whole and erect, say, one block, and I think on the whole the Section was prepared to endorse his attitude.

You will appreciate the fact that we did not in any way attempt to summarise or crystallise our conversation. It was quite clear to us that we were not constitutionally entitled to express an opinion at the moment, but we appreciate the fact that the first initiative, should any request come from the Directors, would lie with you, and we thought it only right to let you know what was moving in our minds. You will note that the Section did not by any means go as far as I personally did in my letter to you of 8.7.33. and in view of all that was said, especially by Dr. Balme and Dr. Wright and Dr. Scott, I should certainly wish to modify some of the vigour of that letter. I am inclined to think that in spite of such a painful division on the Faculty there is a possibility of agreement along what might be called "face-saving" lines, for I feel that Dr. Balme's suggestion really amounts to that, the approval of the whole, a start which makes that approval definite, and then a very deliberate slowing down, so that the building completed and actually put into use should not involve an increase in annual expenditure which is not available. Moreover, it was pointed out with great cogency that the existence of a certain amount of the building, perhaps even some completed but not used, would be a very great help and stimulus to the securing of further income in China.

There is one other point which I think I ought to make, as I gather from Chinese sources that there has been a little misapprehension in connection with our minute BS 365. You will remember that that minute suggested that as large a part of the available capital as possible should be retained as an endowment, and it has been urged that as the money was given for building, this would not be right. I am afraid the wording of our minute was perhaps not as rightly adjusted as it should have been. And certainly what was in our mind was

RECEIVED
UNIVERSITY
AUG 7 1933
JER

2

5

0

4

0

5

7

1101

JUL 25
1933

- 5 -

not that any part of the Building Fund should be diverted into endowment, but that temporarily a portion of it should be retained; such amount being used in building as would make a really satisfactory contribution to the clinical facilities of the Hospital for the time being, the balance being kept in hand and its income used to meet the increased cost of upkeep which any new building would probably involve. So soon as new income could be secured in China or elsewhere it would then be possible to proceed with the rest of the building, using that part of the capital fund which had been retained. I have ventured to develop this point as I gather that our suggestion in our minute has led to misapprehensions in certain quarters.

Yours truly,



HHW/MR.

1102

2
5
0
4
0
5
7

RECEIVED
UNIVERSITIES
AUG 5 1933
JOINT OFFICE

2
5
0
4
0
5
7

1103

Sent with Dr. Neim's
letter 7/25/33

TRANSFER

Shantung Christian University.

Rev. A. E. Armstrong, M.A., D.D.,
299, Queen Street West,
TORONTO, Canada.

25th July, 1933.

Dear Dr. Armstrong,

I enclose the Minutes of the British Section which has just been held. Three matters of importance came before it. Perhaps it will be well for me to comment in some detail on the question of the Byelaws, though the modifications which we have proposed in the draft approved by the North American Section are not great.

First of all there are a few apparent misprints:

On page 2, Article IV. Section 1 (a) seems to have omitted the word "Three" before "Chinese members" probably because it so happens that the figure 3 indicating that that is the third section of the Board immediately precedes it. I do not imagine that either the Directors themselves or the North American Section intended to leave the number of Chinese members to be designated by the Board of Directors entirely vague.

On page 4, Article IV. Section 6. The word "of" either section, evidently should be "or"

1104

JUL 25

1938

- 2 -

Turning to the proposals of the British Section, in Article V. Section 2, the word "University" may be regarded as vague, since it is used sometimes to indicate the University as registered in China, and sometimes the incorporated body in Canada. We are of opinion that the holding body must be the incorporated body, and that it is well to avoid any risk of misapprehension by stating this clearly, as we have suggested in our proposals on Section 2 (a) and (b).

Article VI. Section 2 (a). We imagine that the omission of any reference to the authorisation of the Byelaws of the Directors by the Governors was accidental. If the Governors have any real relationship to the University at all, it is clear that the Byelaws of the Directors must require their approval. Otherwise, the whole constitution of the University in China can be freely altered without any reference to the Governors at all.

Our comments on Article VIII. Sections 4 and 5 are, I think, obvious, and intended only to avoid any possibility of confusion. The second reference to Section 5 is, however, more important. There is no seal for the School of Theology, and as the School of Theology is part of the University incorporated in Canada, and the seal of the University is the seal referred to in that Charter, it does not seem possible that there can be any question whatever as to a seal for the School of Theology. If it seems necessary that the principal of the School of Theology should have custody of a duplicate seal, it should clearly be that of the University. And, although in fact the Section did not vote on this point, I think no objection would be raised here to the use of the words "He shall have custody of a duplicate seal", instead of cutting out the whole clause as proposed.

Our comment on Article IX is purely a drafting detail.

I take it that so far as our resolution here is concerned, our proposals will have to come either before the North American Section or the ensemble meeting of the Governors, and if approved by either of these bodies, the Byelaws will then be complete and in order.

A point of importance which does not need very much comment is the Lease of Property which at last has been got into an agreed condition; it is well that the British Section has had the opportunity of giving its definite approval, and I understand that the Presbyterian Board will probably be asked to agree also. Of course no actual action can be

1105

JUL 25
1933

- 3 -

taken unless and until the North American Section has also approved.

The third point of importance is, as you will see from our minutes, one which we felt we could not treat officially, and I have been instructed merely to convey the sense of the various British Governors to Mr. Garside for the information of the North American Section. I do not think, therefore that I can effectively comment further upon this at the moment.

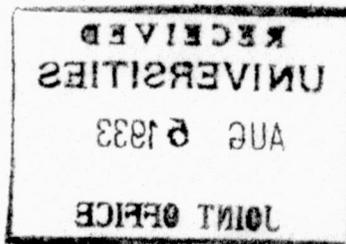
We all very much regret that there will be no prospect of any member of our Section attending the Annual Meeting this year, and we shall have to be wholly represented by proxies.

As usual I am sending copies of this letter to Mr. Garside, to Dean Linn and Mr. Davies and to Mr. Stanley.

Yours truly,



HHW/MR.



1106

JUL 29
1933

taken unless and until the North American Section has also approved.

The third point of importance is, as you will see from our minutes, one which we felt we could not treat officially, and I have been instructed merely to convey the sense of the various British Governors to Mr. Garfield for the information of the North American Section. I do not think, therefore, that I can officially comment further upon this at the moment.

We are all very much regretted that there will be no progress of any number of our Section attending the Annual Meeting this year, and we shall have to be wholly represented by proxies.

As usual I am sending copies of this letter to Mr. Garfield, to Dean Kim and Mr. Davis and to Mr. Stanley.

Yours truly,

J. H. W. H. W.

RECEIVED
UNIVERSITIES
AUG 6 1933
JOINT OFFICE

1107

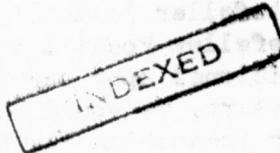
2
5
0
4
0
5
7

over

TRANSFER

SHANTUNG

Cheeloo University



August 3, 1933

Dr. H. H. Weir
2 Eaton Gate
London, S.W.1, England

My dear Doctor Weir:

Let me acknowledge receipt of the letter you wrote me on July 8th, together with the copy of the letter you wrote Dr. Shields on that same date. Both of these deal with the perplexing problem of the new hospital at Cheeloo.

I am confident that there is no likelihood of our North American Section endorsing at this time the latest action of the Medical Faculty regarding the new hospital. On at least two counts they will be reluctant to go forward. In the first place, the unfavorable trend in the value of the U.S. dollar during recent weeks has so reduced the amount of Chinese currency our hospital funds would produce that we would inevitably have far too little money available to go ahead with the plans which were approved by the Section last October. In the second place, there have been such clear evidences of serious differences of opinion on the field as to the wisdom of going ahead with the hospital that on that count alone it would seem desirable for the Governors to mark time until the situation can become clarified. Regardless of the intrinsic merits of any proposed plan, it would almost certainly be disastrous to go ahead in the face of as strong opposition as the discussions and vote in the latest faculty meeting revealed.

There is also much weight in the third reason for not going forward with the new hospital at this time -- namely, the uncertainty as to how funds could be provided for maintaining and operating the hospital when it is erected. I do believe, however, that if the whole University organization and personnel both on the field and at the home base could unite heartily and enthusiastically on a constructive program, and the exchange situation will permit our building and equipping the new hospital with the funds available, the task of securing increased support for operating the new plant will not prove an impossible one.

I am sure that we are agreed that for the present we cannot begin construction of the hospital. It seems to me, however, that it is high time for us to be studying very seriously the question of how we can secure the additional funds which will have to be in sight before we can proceed with the building. We are not yet out of the woods of economic depression, though there are a good many signs that we are making progress in that direction. The time to begin planning for publicity and promotional efforts is before prosperity

1108

Dr. H. H. Weir

-2-

August 3, 1933

returns, rather than afterward. It will take a good many months to get ready for any effort, either large or small, to enlist further support for this undertaking, and if we wait until prosperity is solidly reestablished before we make our initial moves, we will be so far behind all the other organizations making similar appeals as to have lost our opportunity. Some of our members of the North American Section of the Board of Governors have been discussing quite earnestly of late a possibility of beginning, in a quiet way, to lay plans for seeking further support for the hospital. Perhaps the first step in that direction would be in the nature of an approach to the Rockefeller Foundation to enlist their cooperation. If we could persuade the Rockefeller Foundation to make a pledge for one-half the amount we will require conditional upon our securing the remaining half from other sources over a period of years, we would have made a long forward step. For a number of years the Rockefeller Foundation has been favorably inclined toward such a request, but the University has hesitated from year to year, for varying reasons, to make this approach. Meantime, there has gradually arisen a new dynasty down at 51 Broadway, and one by one the staunch friends of Cheelee have dropped out of the Foundation's organization. If we do not make a definite move fairly soon we may find that we have not only lost all chance of getting a capital contribution from the Rockefeller Foundation, but that we have even lost the annual grants which they have been making for so many years toward the support of our medical work.

In a word, my own feeling is that this is the time for caution but not defeatism.

Very cordially yours,

B. A. Garside

BAG:RC

1109

TRANSFER

SHANTUNG

Cheeloo University

August 3, 1933

Dr. H. H. Weir
2 Eaton Gate
London, S.W.1, England

My dear Doctor Weir:

We were very sorry indeed to learn from your letter of July 12th that there seems no chance of any member of the British Section coming to the United States during the autumn to attend the Annual Meeting of the Cheeloo Governors. We realize, however, that this is a situation which could hardly have been otherwise in such times as these.

It seems to me that if we do not have any members of the British Section present at the Annual Meeting of the Cheeloo Board this autumn, we had better confine the agenda of that meeting largely to dealing with matters on which both Sections have already reached substantial agreement. It would be most unfortunate for a group made up entirely of members of the North American Section, with perhaps a few of our New York colleagues like Dr. Warnshuis holding proxies for the British Section, to take any definite stand with which our friends of the British Section would not be in hearty agreement.

I will begin making inquiries as to what date would be most satisfactory to North American members of the Board, and to any Chinese members, or their proxies who may be able to attend. Since our by-laws require sixty days' notice for the annual meeting, it will be October or November before the meeting can be held.

I hope that as soon as times become a little more prosperous it will be possible for the Board of Governors as a unit to set aside each year a sufficient amount of money to provide the travelling expenses of at least one, and preferably more, members of the visiting Section.

Very cordially yours,

B. A. Garwood

BAG:RC

TRANSFER
SHANTUNG

INDEXED

August 19, 1933

ack - 11/24/33

Dr. Harold Balme,
The Crossways, Dormansland,
Lingfield, Surrey,
England.

My dear Dr. Balme,

Dr. Cochran showed me the letters which you wrote to him and to Dr. Shields, and has also given me a copy of the letter he wrote you on August 11th. We should be deeply grateful to you both for the warm interest you are still taking in Cheeloo affairs in spite of the heavy demands of your professional duties. I feel that the two of you, because of your thorough familiarity with both the problems and the personalities involved, and because of the great affection and confidence in you, alike in China, North America, and Great Britain, are key men in leading the way to a solution of the difficulties with Cheeloo has now been beset.

As I size up the situation, there are two major problems confronting Cheeloo today - the general problem of administration and organization, and the specific problem of the New Hospital. I believe that the first of these is the more important and more pressing, and that it is the main responsible for the development of the second.

The Problem of Administration and Organization. One aspect of this problem which has long been present is the absence of an outstanding leader at the university. More than anything else, Cheeloo needs a man of ability, genius in leadership, and holding the confidence and good-will of faculty, Managers, and Governors, who can stay at the helm of the university long enough to build up and carry on an aggressive and consistent program.

Ever since you were compelled to withdraw from the university and return to England, Cheeloo has been drifting like a ship with no fixed course and no experienced hand at the wheel. We've had a constant succession of men in and out of the president's office - all excellent men, but most of them serving merely as a temporary expedient until more permanent arrangements could be made. The breakdown of Dr. MacRae, and the absence in Hunan of Mr. Chu have been additional misfortunes.

Of course the requirement for a Chinese president alters the situation somewhat. We hope that Mr. Chu will now be able to settle down on the Cheeloo campus and to give full time to his administrative work. But there will remain an urgent need for a Western associate to President Chu, who can assist him with problems involving Western staff and relationships with the home boards, and who can be the spokesman of the university here in the West. Without such an associate Mr. Chu would be tremendously hampered, and the

8/19/33

interests of the university would suffer greatly. But who this man is to be seems still a problem. Mr. Davies has already reached retirement age. Dr. Shields much prefers to stick to the Medical School rather than be burdened with administrative problems of the entire university. If only you or Dr. Cochran could be gotten back to Tainan the problem would be simple, but in your absence I don't see anyone either on the field or available elsewhere whom we could point to confidently and say "There's our man!" But I do feel that the problem is a most important one, and ought to engage our constant attention, even though it may not demand immediate action.

The second aspect of the problem is that of the general complexity and inefficiency of our Cheeloo organization as a whole. With this difficulty you are more familiar than any of us. The administrative officers at Cheeloo face the appalling task of winning their support, and securing formal approval from, not only the Managers and the two sections of the Governors, but also in many cases the dozen cooperating Missions, both at home and on the field. Of course nominally the supporting Missions are not supposed to intervene in university affairs, but whenever an influential Mission states that it will refuse to maintain its contribution in men and money unless some particular course is followed, the result is always a serious one. To this fundamental difficulty of trying to harmonize the views of too many divergent organizations (and sometimes personalities) has been added in recent years a general loosening up of administrative procedure and practice because of constant changes in administrative personnel. As a result, our administrative officers often are compelled to decide whether they will waste time interminably trying to unwind the endless red tape required for formal approval of some policy, or will ignore it all and go ahead and get things done.

This second aspect of the problem so impressed the Appraisal Commission of the Laymen's Foreign Missions Inquiry that they specifically referred to Cheeloo as a horrible example of inefficient organization. (Of course we need not consider the Appraisers as infallible, but their comments deserve careful study.) The North American Section of the Governors asked its executive committee to study the problem and make recommendations as to possible simplification in organization. But from a recent comment in one of Dr. Weir's letters I gained the impression that he, and possibly the British Section as a whole, feel that the present organization is essentially satisfactory, and that any attempt at simplification would cause the cooperating Missions to feel they were being ignored and so make them less interested and withdraw support. I would like very much to have your own personal judgment in the matter. At the present time the North American Section is inclined to take no steps in the matter, for it doesn't want to inflict the curse of American "efficiency methods" where they are not needed and not wanted. But it does seem to me that we should be able to devise some better system whereby a group of missionary organizations could conduct a university in a simpler, more effective manner.

The Problem of the New Hospital. The acuteness of this problem has been brought about, it seems to me, by the lack of an administrative head and the ineffectiveness of our organization. And these same factors make the solution of our present stalemate even more difficult than it would otherwise be.

I believe that technically the status of the proposal to build the new hospital is as follows:- The Board of Managers has consistently favored the erection of the new hospital, substantially along the lines originally projected. Their two latest actions to this effect were taken in 1931 and again in their annual meeting about two months ago. The Medical Faculty has a numerical majority favoring the erection of the new hospital as projected, and whenever the proposition has been put to a vote, has recorded its judgment to that effect. The Dean of the School of Medicine, the Superintendent of the Hospital, and an influential minority, composed of many of the senior members of the medical staff, are not in favor of the erection of the new hospital plant as projected, but have advocated either erecting one wing of the new building or else adding to the present hospital. The Associate President of the university, who has been the acting administrative head, is in favor of the new hospital plant. The President, because of his absence from the campus during the past year, has not taken an active part in these discussions, but I understand that he is in favor of the new hospital. Turning to the Board of Governors, the North American Section last October gave its approval to the erection of the new hospital plant at the discretion of the field, subject of course to concurrence by the British Section. It has not withdrawn this approval, though because of the difficulties that have arisen it has deferred any decision on the request of the field to transfer to China the hospital building funds now held in New York. The British Section has taken the position that while it does not wish to veto the proposal to go forward with the construction of the hospital if that is strongly desired by the field and by the North American Section, yet calls attention to the lack of unanimity on the field and makes it clear that the British Section not only cannot at this time assume any responsibility for increased operating expenses but is even doubtful whether present support can be continued undiminished.

When we dig a little deeper into the personal convictions of leaders on the field and at the home base we find some wide differences. The votes on the various propositions in the Medical Faculty show that aligned in opposition to the new hospital are every member of the medical staff from Great Britain and Canada, a few senior members of the Chinese staff, and the Dean and Hospital Superintendent from the United States. Favoring the new plan are all the women members of staff, all members from the United States with the two exceptions noted, and a great majority of the Chinese members. As to the individual members of the British Section I have no direct knowledge save as Dr. Weir has written. It seems that he personally is profoundly opposed to going ahead with the new hospital as projected, his last letter on the subject referring to it as an "insane proposal." I believe that a majority of the members of the North American Section, including practically all our ladies and most of the men, sincerely desire to see the university go ahead with the new hospital and are willing to do their best to provide the additional support it would require. But very few of our Governors are ever guilty of getting deeply stirred toward doing anything constructive, and are always ready to cut the switch and step on the brakes at the first sign of difficulties ahead. Certainly the North American Section is unanimously opposed to going ahead on this particular proposition until we can reach some general understanding and agreement, both at home and on the field.

As we attempt to analyze the reasons advocated for opposing the erection of the new hospital plant, we find there are two major contentions. The first is that the new hospital plant as originally proposed is not needed by the university, and that the old plant, with certain additions and improvements, will meet all the requirements of the university for some time to come.

1113

This view has been staunchly advocated by Dr. Heimburger, and has been supported by very elaborate statistics he prepared. But these statistics have been sharply challenged by other members of the staff, and I believe that the increase in patients during the past year invalidated most of the deductions he drew the previous year. The second objection is that the new hospital should not be erected until adequate funds are in hand to operate it properly. This is the major reason for Dr. Shields' opposition, and is the reason that is generally advanced both in China and in the West.

As a layman I am not qualified to pass any expert judgment on whether the university really needs the new hospital for its work. Dr. Heimburger's statistics seemed to me rather unconvincing, and I suspected that he constructed them to support a conclusion already formed. Dr. Shields has mentioned these statistics as one reason for his favoring continuation of the old hospital with some additions, but I believe that he believes that the new hospital is very desirable if it could be financed. All the other members of the medical staff with whom I have talked have produced their own sets of figures to prove that the new hospital is necessary. Speaking as a layman, I would say that the work Cheelee is asked to do in the field of medicine is quite large and important enough to utilize to the utmost the projected new hospital, and that contentment with the present facilities simply means unwillingness to undertake the largest task which is now confronting us.

With the second objection we will all have the warmest sympathy. It would be most foolhardy to put up an expensive hospital plant and then leave it empty and useless for lack of funds to operate it. The moment we go forward with the erection of the new hospital we must face the responsibility of providing for its operation. The North American Section recognized this last October, when it took action, immediately after its approval of the new hospital construction, looking toward the inauguration of measures to secure added support. The only point at which we might differ would be that, of whether the additional support must be actually in hand before construction started, or whether it might be secured while construction is in process. The former is certainly the conservative position to take, but it has two drawbacks - it would mean a delay of some years at least in going ahead with the hospital, and it is far more difficult to secure support for a purely paper proposition than it is for something actually in existence.

At this point one specific question arises which has not yet been settled - should all the hospital building funds be used, so far as required to complete the plant as projected, or should at least U.S. \$40,000 be set aside as the nucleus of an endowment for operation? The field proposed the setting aside of the \$40,000, and their first estimates showed that this could be done without unduly limiting the amount available for erecting the plant as projected. Then, after the North American Section included this reservation of \$40,000 in its action of last October, the field presented new figures showing that some and possibly all this \$40,000 would be required to complete an adequate plant along the original lines. The rapid fluctuations in exchange rates between the U. S. dollar and the Chinese dollar make accurate forecasting extremely difficult. The number of Chinese dollars which we could have purchased a month ago with the entire amount of the building funds held in New York could have been bought last winter when the matter was first taken up at a saving of most of this \$40,000. If any reserve is to be set aside for endowment, it will probably be necessary to report the matter, and possibly to secure approval, from

at least some of the organizations, or the individuals, or both, that made contributions to these building funds.

What Is to be Done? There is no point discussing these difficulties at such length except as we reach some conclusion as to a practical method of solving our difficulties.

The first thing we must do in all these matters is to reach some common understanding and agreement. Tsinan, New York, Toronto, and London are distressingly far apart, and somewhere between these four points most of our forward motion is lost. It is a tedious and long-drawn-out process to get anything accomplished when everyone is in general agreement and it is only necessary to unwind the necessary red tape. When there are important differences in viewpoint, the task often becomes impossible unless we can find a common meeting ground. Theoretically this is provided in part at least by the ensemble meetings of our Board of Governors, but these have never been particularly successful. Especially has this been true during the last few years since Dr. Weir and Mr. Hawkins have ceased their annual trips to New York. For these years the absent Section has been rather inadequately represented, and this year the prospects look even less bright than usual.

As a rule, I am not in favor of delegations or commissions, but it seems to me that we have such a complicated situation here at Chee-lee that some such step might offer the road to a solution. If we could only get you to go out from Great Britain, and Dr. Samuel Cochran here from North America, I believe that in a few weeks the two of you could work out with the field authorities solutions of not only the problem of the hospital but also many of the more general problems of organization and administration. I know that the North American Section would support heartily any recommendations you two might make, and I am confident that the British Section would also. Moreover, such a visit would serve to strengthen the Chee-lee cause with our Western constituency. If, for example, you should recommend going ahead with the new hospital plant as soon as there seemed reasonable hope of providing the increased support necessary, you could while in China make a strong presentation to the Rockefeller Foundation representatives in Peiping, and after your return one or both of you could make the most effective appeal to the officers of the Foundation here in New York.

Of course the paramount difficulty in such a suggestion is that of getting two such busy men away from their professional duties for the two and a half or three months required for such a trip. Dr. Cochran, to whom I have suggested the matter informally, is sincerely interested and eager to render any service he can, though he says he doesn't see how he could be absent from his present position for so long a time. I am sure that you would find it equally difficult to get away. But I do hope that in a matter of such urgency, some arrangement might be worked out by each of you. If it were absolutely impossible for either or both of you to go, it might be worth while to consider the appointment of some one else from each Section, or even to secure some one now in China (such as T. Cocker Brown if he hasn't already left for England) who might serve as representatives of the two Sections. But personally I can't see anyone either in China or the West who could begin to do the job as you and Dr. Cochran could.

The other problem in connection with such a delegation would be the expense involved. Chee-lee is dreadfully poor just now, and we are finding it

almost impossible to secure funds for even a minimum budget. We could hardly take any current income for anything outside the absolute budget essentials. Possibly, however, some source might be found where at least a part of the necessary expense could be provided. As a last resort we might use some of the accruing interest on our hospital building funds to assist with this expense. The benefit of such a delegation, both to the hospital itself and to its later maintenance, would more than justify such an expenditure.

I have informally discussed the idea of such a delegation with several members of our North American Section, and have found them favorably disposed toward the idea. I believe the Section as a whole would take a similar position. Before we take up the matter more formally, I would like to have your own frank reaction to the suggestion. We know in advance that you would be extremely reluctant to leave England for three months or so, and that you would place far too modest an estimate on what you might accomplish in China or in the West. But, setting aside these two personal factors and looking at the suggestion dispassionately and impersonally, what do you think of it?

Once we can arrive at an agreement on some constructive policy, whether it be the construction of the new hospital, the enlargement of the old, or some other course, we should, it seems to me, undertake immediately to secure a substantial increase in the resources available for medical work at Cheeloo. Such an increase would be imperative if we build the new hospital, but is almost equally necessary even if we simply add to the old. For the last four years our Cheeloo income has been steadily declining, and not all the decline has been due to the obvious factor of financial difficulties in the West and reduced income on the part of the supporting Boards. When an institution ceases to press forward it begins to slip backward - and Cheeloo has slipped pretty badly in recent years. If we drift along a few years more we are almost certain to end up in disaster. It is becoming more and more difficult each year to get the Rockefeller Foundation to renew its appropriation for Medical Work at Cheeloo, and the prospect of their providing a permanent endowment is growing more and more dim. One by one our staunch friends in Peking and at 61 Broadway are fading from the scene, and a new dynasty that knows us not is arising. And Cheeloo's prestige, so high when you were at the helm, is declining even faster than its income.

If only we could get together on some constructive policy, and go out aggressively to secure support, we could in time succeed in the undertaking. I do not under-estimate the difficulties, the amount of work involved, or the certainty of disappointments. I do not lose sight of the fact that neither the British Empire nor the United States has as yet gotten past the financial difficulties of the past four years. But even in these days one sees convincing evidence that it is still true - as always - that if a cause is sufficiently worthy, and makes a persistent and effective presentation of its case, it can secure the support it needs. And no matter how worthy a cause, it will not get or hold its support in any other way.

Here in North America we have a fair supply of the raw materials for making an appeal for support effective. Through the Associated Boards and with the support of the North American Section, an organization for such an appeal could be effected. We have a number of former members of staff, and a few other friends, on whose loyalty and assistance we could depend. Medical work has a stronger claim on people of means than almost any other form of

missionary service, and has met with the least criticism in these recent years when missions have been under such bitter fire.

But before we can accomplish anything in appealing for support, we must have somebody from the field to head up the undertaking, be our spokesman, and make the essential contacts. Dr. Shields is admirably qualified for this job, by personality, by position, and by his contacts with the people we must reach. He laid some foundations when he was here on his last furlough. On two or three different occasions the Promotional Committee of our North American Section have been on the point of summoning him for the task, and have informally approached him at several other times. But thus far he has not seen his way clear to come to America for the undertaking. He has been needed in China. He has felt that before an appeal is made in the West our Cheeloo alumni and other Chinese friends should give more generous support. Just now he would probably be unable to work enthusiastically for the support of any proposal regarding the new hospital unless the proposal was in line with his own thinking. And during the past year there has been the threat to his health - which we trust has now been safely overcome.

If Dr. Shields could come some in the fairly near future, by the time we had finished with all the necessary preparations there would be a good chance that economic conditions would be favorable for active solicitation. We dare not wait till the time of harvest before doing our planting and our cultivating, or we will have hopelessly missed out on our opportunity.

In any plans for securing additional support for the Cheeloo medical work, we ought to include Great Britain as well as North America. Your methods of approach, your modus operandi, might be entirely different. Your situation would not be the same as we have here. But, we would earnestly hope, that in your own way you would be fully as successful there as we could possibly be here.

This letter has stretched itself out far too greatly. But I am most anxious to have your judgment on all these matters, and to have your leadership in finding solutions. If only you and Dr. Cochran can get out to China in the near future that will give us a long stride in the right direction. If that should prove absolutely impossible, there is much you can do in correspondence and in contacts with the members of the British Section and others. During the seven years I have been in New York I have been more concerned over Cheeloo, and have done less for it, than any of our other China colleges. We simply must find some way to break the present deadlock of inaction and gradual decline.

This is written from the shores of Lake Champlain, where I am spending a few weeks with the family. Margaret is feeling much better this summer than she did in the winter, though she still has to tread softly. Our daughter Jean is a slender, active little miss of seven. They both join me in sending warmest greeting to you and Mrs. Balme and the members of your family - who have now grown to where we'd no longer recognize them.

Very cordially yours,

BAG/G

British Section

J. H. R.

SHANTUNG

TRANSFER

INDEXED

Port Kent, N.Y.
August 23, 1933

Dr. H. H. Weir,
2 Eaton Gate,
London, S.W.1, England

My dear Dr. Weir,

This is written from the shores of Lake Champlain, where Mrs. Gar-
side and I are spending about a fortnight. Various matters of major import-
ance are contained in the latest minutes and correspondence from Cheeloo, and
we do not have any too much time for a full discussion of these matters between
ourselves and with the field if we are to have all matters in shape for the
Annual Meeting of the Cheeloo Governors which has now been called for October
17th.

I am enclosing herewith a copy of a letter I have just written Mr.
Davies discussing these matters. I owe you an apology for inflicting such a
long and rambling communication upon you. Because of my keen personal interest
in these Cheeloo matters I have a tendency to write at much greater length than
an efficient secretary should ever permit himself to do - and just now vacation
leisure adds a further temptation!

The item of outstanding importance is that of the New Hospital. You
will have noted that the Directors have taken a pretty positive stand on the
matter, and intend to go ahead with construction so far as funds on the field
will permit. This will not allow them to go far. I do not have the figures
with me here (the minutes of our North American Section, as well as the annual
reports of the field treasurer will give them), but I believe they have only
about \$150,000 local currency, or less than 25% of the total which they esti-
mate will be required. It is not clear whether they contemplate that any actual
construction will be begun before the Governors meet in October. The one ques-
tion that must certainly come before the Governors at the Annual Meeting is
that of whether we will approve the request of the field to transmit to China
the building funds now held in New York, less \$40,000. This would mean the send-
ing out of around U.S.\$100,000, worth at this time about L.C.\$375,000 (once
again I do not have exact figures available here.) In addition, there are in-
numerable questions regarding the whole hospital construction policy which
may be brought up at the Annual Meeting if either Section or any individual
Governor so desires. Do you think that either of our offices, or either
Section of the Governors, should take any steps on these hospital matters in
advance of the Annual Meeting, and if so, what should they be?

A second question which we will have to face, though we may not reach
any final decision, is that of whether there should be any attempt to revise
or simplify the organization of the University.

1118

8/23/33

A third question which, it seems to me, is more important and more urgent than either of these but is habitually avoided by the Governors because of difficulty, is this - How is the Board of Governors going to provide adequately for the future support of Cheeloo University? We occasionally nibble at the edges of this problem, but never face it fully and frankly. Certainly we will not find the complete solution on October 17th, but I earnestly hope we can at least take some constructive steps, and can get and keep the problem very much on our hearts.

No doubt Mr. Evans has already written to you from New York giving you information regarding the date and plans of the Annual Meeting, and asking for your suggestions as to the agenda. I presume that he has sent formal notices also to each of the members of the British Section, together with blank proxies for their use. I do most earnestly hope that after all we may have one or more members of the British Section present at this Annual Meeting, for your presence would be of tremendous value and stimulus. I do not remember whether you are having another meeting of the British Section early enough for us to have your minutes at this Annual Meeting, but I trust that this is the case. We will probably have a meeting of the North American Section, or at least of its Executive Committee, some time in September.

With warmest regards, I am

Very cordially yours,

B. A. Garside

BAG/G

Enc.

1119

Dr. J. H. Weir

British Section

SHANTUNG

AN INTERDENOMINATIONAL INSTITUTION UNITING 15 MISSIONARY ORGANISATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES.

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS:

F. H. HAWKINS, LL.B. (L.M.S.), Chairman.

British Section:

J. PERCY BRUCE, M.A., D.Lit. (B.M.S.),
Chairman.

HAROLD G. JUDD, C.B.E., C.A.,
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada.)

Telephone: HOLBORN 5395.
Telegrams: ASIATIC, FLEET, LONDON.
Cablegrams: ASIATIC, LONDON.
Codes: MISSIONS or C.I.M.

TRANSMITTED

12th. September, 1933.

22, FURNIVAL STREET,

LONDON, E.C. 4.

15, Tufton Street,
London, S.W. 1.

INDEXED

ack 9/28

B.A. Garside Esq.,
Associated Boards for Xn. Colleges in China,
150, Fifth Avenue,
New York City,
U.S.A.

Dear Garside,

I have a number of letters of yours to acknowledge which have been accumulating while I was on holiday, and also some from Mr. Evans. Although I have been back in London a little while, it is only now that all these documents have reached me owing to holidays, and it may be well that I should begin by giving you a list of them :-

2 letters of yours dated 3/8/33.

2 letters from Mr. Evans dated 9 and 25/8/33, the latter enclosing a copy of the notice sent to the members of the North American Section. I am sending out an intimation to the British Governors at once of the meeting to be held on October 17.

Minutes of the Medical Executive Council of 16 and 26/6/33.

Minutes of the Administrative Council July 15 - 18 and the covering letter of 18/6/33 from Mr. Davies with the reports of the administrative officers.

Your letter of 23/8/33 enclosing a copy of the one to Mr. Davies of that date. This actually came into my hands before Mr. Davies' letter and the minutes.

I will not attempt to answer these in full or in detail at the moment, but there are a few points which I should like to make.

In the first place, you will probably have gathered from what I have already said that we in this country take our holidays more seriously than you do, as thanks to a certain amount of overlapping on the part of Miss Robertson and me the period during which our Cheeloo office has not been doing full work has been somewhat unduly prolonged, while you, I perceive, not only apparently take your typewriter on holiday, but actually seem to consider holidays as a suitable time for increasing the length of your semi-official correspondence! I can only congratulate you on your energy and vigour,

1120

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS:

F. H. HAWKINS, LL.B. (L.M.S.), Chairman.

British Section:

J. PERCY BRUCE, M.A., D.Lit. (B.M.S.),
Chairman.

HAROLD G. JUDD, C.B.E., C.A.,
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada.)

Telephone: HOLBORN 5395.

Telegrams: ASIATIC, FLEET, LONDON.

Cablegrams: ASIATIC, LONDON.

Codes: MISSIONS or C.I.M.

2.

SEP 12
1933

22, FURNIVAL STREET,
LONDON, E.C. 4.
15, Tufton Street,
London, S.W.1.

but I am not sure that it is wise. However, as things stand I am very grateful to you, for your letter to Mr. Davies is an extremely valuable commentary. I note from the dates of the various letters that when you wrote it you had not seen the minutes of our British Section meeting of 21/7/33 and my covering letter to it. I think these may lead you to feel that the British Section is not taking such a strong line against the hospital as I had originally led you to suspect. I do want to say one or two things immediately on this point. I say them personally and unofficially, not yet having had an opportunity of consulting anybody else at all, but there is need for some haste.

In the first place, (D) 1026 seems to me a very different document from the resolution of the Medical Faculty, and I think that had that resolution been before us in July we should have felt very much happier. I would call particular attention to two clauses in the Para. numbered (1), which states that the time has come when "a definite start should be made" and in para.(2) that ~~if~~ they are to proceed within the limits of the available funds "making necessary provision for increased running expenses". These are the two points round which our discussion really centered and those of us who knew the University best, particularly Dr. Balme, but others as well, did feel very strongly that the existing registration and the possibilities of Chinese support would be very definitely endangered if there were not adequate evidence that the clinical facilities available for teaching would very soon be increased. It was with this in view that Dr. Balme made the sort of proposal he did, and subsequent to my writing to you, Dr. Balme himself wrote personally and unofficially to Dr. Shields setting out the desirability of making a start, as the Directors have put it, but of keeping the completed work within the limits of available funds and support.

One other point of considerable importance to my mind has come out in these minutes bearing upon the question. I have not read the reports of the administrative officers yet, but in view of Mr. Davies' letter I turned to the final paragraphs of Dr. Heimberger's, and this, of course, has to be considered in connection with his tendered resignation and its ultimate withdrawal as indicated by Mr. Davies. Mr. Davies also deals with the matter pretty fully in his note on (D) 1026, and putting all these together it seems to me

1121

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS:

F. H. HAWKINS, LL.B. (L.M.S.), Chairman.

British Section:

J. PERCY BRUCE, M.A., D.Lit. (B.M.S.),
Chairman.
HAROLD G. JUDD, C.B.E., C.A.,
Hon. Treasurer.
HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.
Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada.)

Telephone: HOLBORN 5395.
Telegrams: ASIATIC, FLEET, LONDON.
Cablegrams: ASIATIC, LONDON.
Codes: MISSIONS or C.I.M.

3.

SEP 12
1933

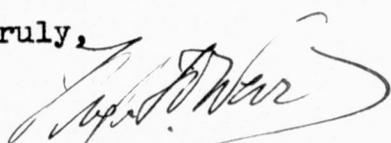
FURNIVAL STREET,
LONDON, E.C. 4.
15, Tufton Street,
S.W. 1.

pretty clear that the Directors in passing their resolution on the hospital building were quite deliberately saving the face of the younger Chinese members of Faculty, while in effect ruling them out from further consideration. Dr. Heimberger in his report says that "the evidence we have from correspondence, points to the fact that the governing board wishes only the Majority vote of the Faculty". I cannot imagine what he means by this, and I should not have thought there was any truth in it whatever, while the action taken by the Directors and Mr. Davies' comments thereon seem to me to contradict it entirely. In fact, my feeling is that the position as put forward by the Directors is really a very satisfactory one.

I thought it well to open up these points at once without further consultation with anyone, because I fear I inadvertently misled you by the ~~last~~ lines of my letter of July 8.

As I have already indicated, I have only just received the notification of the date of the Annual Meeting, and I gather from Mr. Evans' letter that he has not sent notifications to the members of the British Section. I propose accordingly to get this sent out this week, with such indications as I can on the subjects likely to be raised, and proxy forms, and will communicate all results to you as quickly as possible. The important point is that the Rev. William Paton will be in the United States on October 17, and I hope he will be able to represent the British Section at any rate indirectly. He is not a member of it, though he has, on occasions attending meetings, but Mr. MacLennan and I propose to have a long talk with him and try and see that he understands the attitude of the British Section so far as it has one on all the points which are likely to be discussed. I hope also that individual members of the British Section will be able to instruct their proxies, some of which will undoubtedly be given to Mr. Paton, but others, perhaps, to some who are already in the United States.

Yours truly,


Hon. Secretary.

1122

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

Telephone: HONGKONG 1337.
Telegrams: SHANTUNG CHRISTIAN UNIVERSITY.
LONDON, E.C.4.

BOARD OF GOVERNORS

Mr. R. H. Huxford, Chairman.
Mr. J. H. Huxford, Secretary.
Mr. J. H. Huxford, Treasurer.
Mr. J. H. Huxford, Secretary.
Mr. J. H. Huxford, Treasurer.

1933
1933

1933
1933

The Board of Governors of Shantung Christian University has the honor to acknowledge the receipt of your letter of the 15th inst. regarding the matter mentioned therein. The Board is pleased to hear that you are interested in the work of the University and is glad to see that you are taking an active part in it. The Board is also glad to hear that you are taking an active part in the work of the University and is glad to see that you are taking an active part in it.

The Board of Governors of Shantung Christian University has the honor to acknowledge the receipt of your letter of the 15th inst. regarding the matter mentioned therein. The Board is pleased to hear that you are interested in the work of the University and is glad to see that you are taking an active part in it.

The Board of Governors of Shantung Christian University has the honor to acknowledge the receipt of your letter of the 15th inst. regarding the matter mentioned therein. The Board is pleased to hear that you are interested in the work of the University and is glad to see that you are taking an active part in it.

The Board of Governors of Shantung Christian University has the honor to acknowledge the receipt of your letter of the 15th inst. regarding the matter mentioned therein. The Board is pleased to hear that you are interested in the work of the University and is glad to see that you are taking an active part in it.

RECEIVED
UNIVERSITIES
SEP 21 1933
JOINT OFFICE

1123

2
5
0
4
0
5
7

British Section

10m/2-36406

TELEPHONE: VICTORIA 1398 AND 1399
(2 lines).

TELEGRAMS: "GOSPELIZE, PARL, LONDON."
(=2 words for United Kingdom).



THE SOCIETY *for the* PROPAGATION OF THE GOSPEL IN FOREIGN PARTS,
15 TUFTON STREET, WESTMINSTER, S.W.1.

MEDICAL MISSIONS DEPARTMENT.

Secretary:
The Rev. Canon STACY WADDY, M.A.

Secretary for Medical Missions Dept.
H. H. WEIR, M.A., M.B.

SHANTUNG

TRANSFER

12th. September,
1933.

ack 9/27

B.A. Garside Esq.,
Associated Boards for Christian Colleges in China,
150, Fifth Avenue,
New York City.

Dear Garside,

On my return to London I found a letter from Bishop Scott saying that he was very sorry he could not do anything about Mr. Randall M. Lewis as Hunter's salary is filled. I am not quite sure what he means by this last and am writing to ask him about it, but I thought I ought to let you know at once what you may have heard from him direct that we should not be able to join him to our staff, at any rate at present, and I fear permanently.

*Note
9/27*

Yours truly,

Medical Missions Secretary.

1124

2
5
0
4
0
5
7

RECEIVED

UNIVERSITIES



RECEIVED
UNIVERSITIES
SEP 21 1933
JOINT OFFICE

2
5
0
4
0
5
7

1125



THE SOCIETY *for the* PROPAGATION OF THE GOSPEL IN FOREIGN PARTS,
15 TUFTON STREET, WESTMINSTER, S.W.1.
MEDICAL MISSIONS DEPARTMENT.

Secretary:
The Rev. Canon STACY WADDY, M.A.

Secretary for Medical Missions Dept.
H. H. WEIR, M.A., M.B.

15th. September,
1933.

11/8/33

B.A.Garside Esq.,
Associated Boards for Christian Colleges in China,
150, Fifth Avenue,
New York City,
U.S.A.

Dear Garside,

In continuation of my letter of 12/9/33 I now write to say that Mr. MacLennan and I have had a talk with Mr. Paton, who sails for America this week-end. He is a little troubled as apparently Dr. Warnhuis has fixed an appointment for him for October 17, but he hopes it will be possible for him to get this modified and to represent us on that occasion.

I will send the proxy forms when they have been completed and returned. I am proposing, as usual, to ask Dr. Warnhuis to represent me and will write to him fully my own personal views on various points, but my point in this letter is to make sure that you get in touch with Mr. Paton as soon as he arrives and let him have the docket and any other relevant documents which you may consider important. I have given him a copy of the Minutes of the Directors' meeting of June and we have talked over the points, which from your letter, seem likely to arise. I hope he may be able to be with you at that meeting and be of real use in representing the attitude of the British Section.

It is probable that Dr. Mosse will be also available to be present at that meeting and as he was at our last section meeting when we discussed the hospital question he will have a very full and clear idea of the British attitude. He has been away and I have not seen him since then, but hope to do so very shortly and discuss the whole matter fully with him. I will then write further as to the possibility of his being with you and telling you how to get in touch with him.

Yours truly,

TELEPHONE VICTORIA 1933 AND 1934
TELEPHONE VICTORIA 1933 AND 1934
TELEPHONE VICTORIA 1933 AND 1934

THE SOCIETY FOR THE PROPAGATION OF THE GOSPEL IN FOREIGN PARTS
INTERNATIONAL BUREAU OF MISSIONS
100, QUEEN STREET, VICTORIA, TASMANIA



RECEIVED
UNIVERSITIES
SEP 25 1933
JOINT OFFICE

2
5
0
4
0
5
7

1127

British Section

July

TRANSFER

SHANTUNG

Shantung Christian University

September 28, 1935.

Dr. Hugh H. Weir
2 Eaton Gate
London, S. W.1, England

My dear Dr. Weir:

I am enclosing herewith a copy of the docket of the Annual Meeting of our Chealoo Governors, together with copies of Appendices C and D. You have already received Appendices A and B from the field, so I have not included them.

Under separate cover we are sending nine more copies of this material for any use you may care to make of it. I presume you will not wish to go to the trouble and expense of sending the docket to all members of the British Section, since they will be unable to attend anyway, and have already been given general information as to the nature of the topics to be discussed. But you may wish to hand the material to at least a few members of the Board who are particularly interested.

I am sorry that we did not get this material to you about a week earlier, so as to allow you more leeway for sending any further comments or observations. I believe, however, that we have already discussed quite fully practically all the matters referred to in the docket, so you will probably not find anything particularly new. And if mail connections are good, you will probably just have time for any last minute comments and suggestions you may wish to make.

Let me acknowledge receipt of your letter of September 12th, which I have had before me as I have prepared this docket. I have also studied with care your letters of July 25th addressed to Dr. Armstrong and myself, dealing with the Minutes of July 21st meeting of the British Section.

I do not know whether or not the British Section is planning to have another meeting before October 17th at which you might take action on any of these problems now confronting the University. We would welcome anything further the British Section may have to say, particularly since you will be represented ^{fully} indirectly at the Annual Meeting.

In the matter of representation from Great Britain, we have been very much disturbed to learn that Mr. Patton has a conflicting

1128

2
5
4
5
7

engagement on October 17th, which Dr. Warnshuis fears cannot be changed. If it were possible to do so, we would consider a shift in the date of the Cheeloo meeting, so as to insure Mr. Patton being with us. But since our By-laws require 60 days notice for the Annual Meeting, it seems logical that no change in the date of the Annual Meeting should be made without a similar notice. We will continue our efforts to have Mr. Patton present at the meeting if possible, but if this should prove impossible, we will at least endeavor to talk fully with him in advance of the meeting, and to learn his attitude on each of the matters dealt with.

Turning to the docket itself, you will note that most of the material for the meeting is dealt with in connection with the minutes of the meeting of the Board of Directors in Tsinan last June.

Report on Property. I hope that both the Baptists and the Presbyterians will have taken sufficiently definite action to permit the execution of the Governors' lease to the Directors. I believe that the Baptist Board and the British Section have already taken practically all the necessary steps, though I have not yet seen a copy of the final form of the lease you have approved. I have urged our Presbyterian Board to clear up their part of the procedure if at all possible. We are still without the definite information requested from the field, but this may not prevent the execution of the lease, subject to the filling in later of any missing details.

The Presidency. You have probably received unofficial reports that Dr. King Chu has decided to remain in Hunan, and that Dean Linn is also leaving. If these reports are true, the University will once more be facing the long-unanswered question of where we are to find a qualified Chinese president who will be able to settle down in Tsinan and provide the leadership Cheeloo so urgently needs. I do not see, however, that the Governors can take any very constructive action at this time.

New Hospital. This topic should engage a substantial part of the time available for the Annual Meeting. We can only lay all the facts before the Board and ask for their decision. When we take up this topic, the absence of any direct representation from the British Section will be most keenly felt, and I am sure that the Board will be unwilling to take any steps with which the British Section might not be in hearty agreement.

Revision of By-laws. Since the Directors have not yet taken definite action on the draft of the proposed revision of the By-laws, I presume that the Governors will refer the matter to some editing committee, to be placed in final shape, as soon as we have heard from Tsinan.

Financial Plans and Problems. This matter is of such great importance that I hope the Governors will save sufficient time for its very careful study.

Next Annual Meeting. Next year it is London's turn to have the Annual Meeting of the Cheeloo Governors. The West China Governors

Dr. Hugh H. Weir

September 28, 1933.

-3-

are likewise planning to hold their 1934 Annual Meeting in London, and there have been suggestions for a joint meeting between the British United Committee for Christian Universities in China and representatives from the Associated Boards. The tentative suggestions we have heard thus far all point to having this series of meetings about the end of June. We will probably not attempt to fix any date on October 17th, but it would be helpful to have some idea as to the approximate time when such a meeting would be most convenient for our British colleagues.

Very cordially yours,

B. A. Garride

BAG:PW

Enc.

2
5
0
4
0
5
7

1130

10m/2-36406

British Section

TELEPHONE: VICTORIA 1398 AND 1399
(2 lines).

TELEGRAMS: "GOSPELIZE, PARL. LONDON."
(=2 words for United Kingdom).



THE SOCIETY for the PROPAGATION OF THE GOSPEL IN FOREIGN PARTS,
15 TUFTON STREET, WESTMINSTER, S.W.1.
MEDICAL MISSIONS DEPARTMENT.

Secretary:
The Rev. Canon STACY WADDY, M.A.

Secretary for Medical Missions Dept.
H. H. WEIR, M.A., M.B.

TRANSFER
SHANTUNG

29th. September,
1933.

B.A. Garside Esq.,
Associated Boards for Christian Colleges in China,
150, Fifth Avenue,
New York City.

Dear Garside,

Wrote to Boston 10/11
I have gone into the question of attending the Board Meeting with Robin Mosse and while, perhaps, not quite impossible it would be extremely difficult and in some ways distinctly undesirable. He is due to land at Boston on his way to Springfield where he is to do post-graduate work, I think two days before the Board Meeting by the s.s. Britannic.

As you know, his health is not good and travelling always takes a good deal out of him. If he had had a bad voyage he would be quite incapable of going down to New York, if not, he is pretty sure to be thoroughly tired out, and he has his wife and children to settle while he should get on with the work for which he is going there. Moreover, he describes himself, probably with truth, as being a very bad committee man. It is true he sat through the last meeting of the British Section, and he could theoretically tell you what happened there and the opinions expressed, but I very much doubt whether he would give you as much information about that as I have already done on paper, and apart from that his presence would not be of any particular value, so I rather hope you will feel that you need not worry him. If you do want him, please write to him at the ship to meet him on arrival.

Yours truly,

Medical Missions Secretary.

1131

2
5
4
5
7

10015-3040

UNIVERSITY OF TORONTO LIBRARY

TELEPHONE VICTORIA 1808 AND 1809

THE UNIVERSITY OF TORONTO LIBRARY



RECEIVED
UNIVERSITIES
OCT 6 1933
JOINT OFFICE

2
5
0
4
0
5
7

1132

Dr. J. N. New

UNITED COMMITTEE FOR

CHRISTIAN UNIVERSITIES OF CHINA

1. Yenching University, Peiping
2. Shantung Christian University, (Cheeloo)
3. West China Union University, Chengtu
4. Central China College, Wuchang
5. East China Group
6. Fukien Christian University
7. Lingnan University, Canton
8. Moukden Medical College



Chairman
F. H. HAWKINS, LL.B.

Treasurer
Mrs. J. C. CARR

Secretary
~~WILLIAM G. SEWELL M.D., F.R.C.~~
ROBERT J. DAVIDSON

Telegrams
Sewell, Ancomisso, Sloane, London
Cablegrams
Sewell, Ancomisso, London
Telephone
SLOANE 7613

Eight British Missionary Societies co-operate with the Chinese Church and with Societies in North America and Europe in these Colleges.

SHANTUNG

2 EATON GATE,
LONDON, S.W.1

TRANSFER

6th October, 1933.

no act required

B.A. Garside, Esq., A.M.,
Shantung Christian University,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

Dear Mr. Garside,

Here are the proxy forms received to date. If any others come to hand I will endeavour to get them to you in time for the meeting on October 17th.

see "Proxies"

Proxies in favour of Rev. William Paton given by

- Lord Addington
- Rev. W.T.A. Barber
- Miss M.E. Bowser
- Mrs. J.C. Carr
- Rev. W.A. Grist
- Dr. P.K. Hill (alternate for Dr. Hooker)
- Dr. A.C. Ingle
- Miss E.G. Kemp
- Mr. Kenneth Maclellan
- Rev. C.E. Wilson

Proxies in favour of Rev. William Paton, or failing him Rev. A.L. Warnshuis given by

- Mr. H.G. Judd
- Mr. W.B. Sloan

1133

RECEIVED
UNIVERSITIES
OCT 16 1933
JOINT OFFICE

2
5
0
4
0
5
7

1134

OCT 6
1938

- 2 -

Proxies in favour of Rev. A.L. Warnshuis given by

Mr. F.H. Hawkins
Sir Alfred Lewis (failing Dr. Warnshuis to
Rev. William Paton)
Dr. H.H. Weir

Yours truly,

pp. *Hugh H. Weir*

HH/MR.

Secretary.

1135

2
5
0
4
0
5
7

RECEIVED
UNIVERSITIES
OCT 16 1933
JOINT OFFICE

2
5
0
4
0
5
7

1136

SHANTUNG

AN INTERDENOMINATIONAL INSTITUTION UNITING 15 MISSIONARY ORGANISATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES.

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS:

F. H. HAWKINS, LL.B. (L.M.S.), Chairman.

British Section:

J. PERCY BRUCE, M.A., D.Lit. (B.M.S.),
Chairman.

HAROLD G. JUDD, C.B.E., C.A.,
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada.)

Telephone: HOLBORN 5395.

Telegrams: ASIATIC, FLEET, LONDON.

Cablegrams: ASIATIC, LONDON.

Codes: MISSIONS or C.I.M.

14th. October,
1933.

15, Tufton Street,
~~22, FURNIVAL STREET,~~
S.W.1.
LONDON, E.C.4.

Wrote 11/8/33

B.A. Garside Esq.,
Associated Boards for Christian Colleges in China,
150, Fifth Avenue,
New York City,
N.Y., U.S.A.

Dear Garside,

Many thanks for yours of 27 and 28:9:33 enclosing the docket of the Annual Meeting. I fear something has gone wrong with the mails as these letters only reached our Cheeloo office on October 13 so that no further communication with you before the meeting is possible except by cable. However, I have been through the docket and your letter and I do not think that there is anything that need be added. I very much hope that Paton will have been able to get to the Board Meeting - he was endeavouring to get Dr. Warnshuis to alter the other one so as to make it possible - but I believe he had some instructions in writing from those who had given him their proxies and these he will doubtless have handed on to you or someone else if he could not have been present. I wrote very fully to Dr. Warnshuis as to my own views on the points likely to come up. Of course, what I said could only be regarded as a personal opinion and not as representing the British Section, but in fact I think it does so pretty well, and having now studied the docket I do not find anything that I should wish to add to it, so that I hope before you get this all will have gone well and that you will not feel that we have been left out in the cold altogether.

I am distributing the nine copies which you sent of the docket to some of the more prominent of the members of the British Section, but I should be most grateful if, when you send the minutes of the Annual Meeting you would provide sufficient copies of appendices C and D to go round to all the members. The docket itself contains so much of what we had expected that it is hardly needed as a supplement to the minutes when they arrive, but these two appendices are important and I think should be in the hands of every member of the Board.

The only point in the docket which is of really new importance is the very serious situation raised by Dr. Chu's retirement, of which I heard the other day from Mr. Davies. It is only from your letter, however, that I have learned that Dean Linn was also leaving.

1137

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

Telephone: HONGKONG 100
Telegrams: ASIATIC MISSIONS LONDON
Cablegrams: ASIATIC LONDON
Cable Address: AMI

14, Tottenham Street,
M. FRENCH STREET,
LONDON, E.C.4.

International Board of Christian Education of China

BOARD OF GOVERNORS

F. H. HARRIS, LL.B. (M.S.), Chairman
British Section
J. PERCY BAKER, M.A., D.Litt. (M.S.),
Chairman
Hon. Treasurer
Hon. Secretary
Hon. J. C. CARR, M.A., Hon. Secretary

[The main body of the document contains several paragraphs of text that are extremely faint and difficult to read. The text appears to be a formal letter or report, possibly related to the university's governance or international relations. The content is largely illegible due to the quality of the scan.]

**RECEIVED
UNIVERSITIES
OCT 25 1933
JOINT OFFICE**

2
5
0
4
0
5
7

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS:

F. H. HAWKINS, LL.B. (L.M.S.), Chairman.

British Section:

J. PERCY BRUCE, M.A., D.Lit. (B.M.S.),
Chairman.

HAROLD G. JUDD, C.B.E., C.A.,
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada.)

Telephone: HOLBORN 5395.
Telegrams: ASIATIC, FLEET, LONDON.
Cablegrams: ASIATIC, LONDON.
Codes: MISSIONS or C.I.M.

(2)

OCT 14 1933
15, Tufton Street,
~~22, FURNIVAL STREET,~~
S.W. 1
LONDON, E.C. 4.

However, it is true, as you say, that we cannot take any constructive action, it will have to be taken by the people on the spot and we can only hope for the best, but I do feel it is a very serious matter from every point of view.

I note what you say about the Annual Meeting next year. It is impossible yet to say exactly what can be arranged, but the idea is that the Cheeloo Board and the West China Board should both meet in Oxford and that there should be the joint meeting to which you referred on an intermediate day so that those members who were able to attend either of the Board Meetings might also attend the joint meeting, and it is hoped also that we might be able to get the Master of Balliol and perhaps some other prominent educationalists interested in missionary education, to take part in it.

Yours truly,



Hon. Secretary.

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

Telegrams: ASIATIC MISSIONS, LONDON.
Telegrams: ASIATIC MISSIONS, LONDON.
Telegrams: ASIATIC MISSIONS, LONDON.
Cable: ASIATIC MISSIONS, LONDON.
Cable: ASIATIC MISSIONS, LONDON.

Incorporated in the United Kingdom (Limited)

BOARD OF GOVERNORS

F. H. HAWKINS, LL.B. (L.M.S.), Chairman.

British Section:

J. PARRY BROOK, M.A., D.Litt. (B.M.S.),
Chairman.

HEARD G. LEON, C.B.E., C.A.,
Hon. Treasurer.

HUGH H. WYLLIE, M.A., B.Sc.,
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

15, LITTLE LONDON STREET,
LONDON, E.C.4.

OCT 14 1933

However, it is... it will... only... from every...
I note that... it is... need in... able to...
... ..

RECEIVED
UNIVERSITIES
OCT 25 1933
JOINT OFFICE

1140

2
5
0
4
0
5
7

TRANSFER
SHANTUNG

Shantung University

Dr. H. H. Weir
2 Eaton P
London, S.W.1
England

INDEXED

November 10, 1933

My dear Dr. Weir:

Several days ago we mailed you a supply of the minutes of the annual meeting of our Chealoo Governors for distribution to the members of the branch section. I should have sent you a covering letter at the same time, but in the pressure of a series of important meetings, have delayed about doing so. Along with the minutes of the annual meeting we also sent you a supply of the minutes of the meeting of the North American Section held on October 17th. At this time we are sending you a supply of the minutes of the North American Section held on November 3rd.

I will comment on such matters in this material as seem to require special note.

Representation from British Section. We all regretted that due to the inability of Mr. Paton to attend the meeting, the formal representation from the British Section consisted only of the five proxies held by Dr. Warnshuis. However, Dr. Warnshuis had talked at some length with Mr. Paton, and Mr. Paton had also written to me, so I trust that his views and the views of those whom he represented were adequately presented and taken into account throughout the meeting.

Execution of Lease. Our annual meeting was not able to make as much progress at this point as I had hoped for. When I got in touch with Dr. Scott just before the meeting to see whether he was ready to make a report on the matter of the property lease, I found that for some reason no copy of the lease executed by the Baptist Missionary Society and approved by the British Section on July 21st, had as yet been forwarded to New York. Our failure to discover this fact sooner was another illustration of the delays involved where a large number of people share responsibility jointly. Both Dr. Scott and I were relying on each other to follow this matter up, and possibly the same thing was true to some extent between our Chealoo office and that of Mr. Wilson in London. We could not do anything more, therefore, than to leave to the North American Section action on the lease to be prepared by the Presbyterian Board, and to appoint a special committee to draft the lease from the Governors to the Directors as soon as the leases from the Baptist Missionary Society and the Presbyterian Board had been received and formally approved by the Governors.

Shortly after the meeting we sent you the cable requesting that a copy of the lease executed by the Baptist Missionary Society be forwarded to New York. Fortunately, this arrived just before the meeting of our

1141

over
TRANSFER

Dr. H.H. Weir

- 2 -

11/10/53

North American Section on November 3rd and we were able to clear the lease with the Presbyterian card by action MAS-560. We will now try to stimulate to early action the special committee appointed to draft the lease from the Governors to the Directors.

Resignation of President Chu. In view of the information received from the field, the Governors felt that there was nothing for them to do but accept the resignation of President Chu with suitable expressions of regret. It was recognized that the initiative in securing Dr. Chu's successor must lie with the Board of Directors, and that it would not be in order for the Governors to make any specific suggestions. However, in view of the Governors very earnest desire that our next Cheelee President should be a man eminently qualified to take the lead in the development of a strong rural program, the Board thought it would not do any harm to add the second paragraph of action G-176.

New Hospital Plant. At least half of the time of the meeting was devoted to consideration of the problems connected with the proposed new hospital plant. The medical members of the Board got together at luncheon and discussed these problems at some length in quite an informal manner. While the Board was quite desirous of seeing the new hospital plant erected as soon as it is feasible to do so, it was agreed that in view of the very serious financial problems now confronting us, it would not be wise to go forward at this time with the erection of the new plant if we could not maintain and operate these new facilities with income already available or obtainable on the field either through increased fees or from other sources. In action G-177, the Governors attempted to express their judgment in a way that would permit the field to undertake such construction as is possible under these conditions, but would not encourage them to put up a larger plant than we can maintain and operate. I have asked Mr. Davies to send us detailed information as to what, if anything, the field will be able to undertake in the way of new construction at this time.

Revision of By-laws. You will note that the Board gave formal approval to the revised by-laws, including all the changes suggested by the British Section. We will probably have other suggestions from the field within the next few months, but they can be dealt with as proposals for new amendments.

Simplification of Administrative Organization and Procedure. As we discussed this topic, we gained the impression from a number of statements that Dr. Warkhuis passed on to us from the British members of the Board, that there has been some lack of clarity as to just what is being criticized in our Cheelee organization, and where some simplification seems to be necessary. Within the next day or two, I will try to write Mr. Davies a letter discussing this whole topic in considerable detail. I will send you a copy of that letter and will therefore not attempt to go into the matter at great length here.

Financial plans for Future of Cheelee. The Governors spent a substantial amount of time studying in a very earnest way, the serious financial crisis which now confronts the University, and securing possible means by which this urgent problem can be solved. It was recognized, however, that the problem is one which will have to be dealt with largely by the two Sections of the Board, together with the Directors and Administrative Officers on the

1142

Dr. H.H. Weir

- 8 -

11/10/35

field, rather than by the Board of Governors in an ensemble meeting. In action G-152 the Governors expressed their recognition of the seriousness of the problem and urged the two Sections, and the Directors and Administrative Officers of the University, to give the problem very earnest and careful study. The minutes of the two meetings of our North American Section will show what our discussion here has been, and what steps we are now contemplating.

Next Annual Meeting. The discussion and action under this heading are self-explanatory. You are, of course, already in touch with the discussions which have been going on in London as to dates and plans for the next annual meeting of the West China Board of Governors. It is proposed that this meeting be held in Oxford sometime in June. I trust that our Chealoo Governors can meet about that same time. We leave to you the determination of dates and arrangement of details. As yet, we do not know who will be going from America to be present at either the Chealoo or the West China meeting, but it is probable that the last week in June or the first week in July would be more convenient for American delegates than any date earlier in June. Dr. Warnshuis indicated that possibly some meeting of the International Missionary Council might be arranged in Great Britain or Europe about that same time. If all these different meetings can be fitted in together, they will be mutually helpful.

October 17th Meeting of the North American Section. This was a very short session called at the end of the meeting of the Full Board of Governors in order to re-establish our Committee on Promotion and set it to work on the preparation of definite recommendations for another meeting of the Section a little later. The Promotional Committee met on October 23rd. I am enclosing a copy of its minutes for your information. We have not mailed a supply of these minutes to Great Britain because the essential parts of them are incorporated in the minutes of the meeting of the North American Section held on November 3rd.

Meeting of North American Section November 3rd. You will note that the larger part of this meeting was devoted to the consideration of promotional matters. We all recognize that it would not be possible at this time to secure any substantial amount of money in new contributions, but we hope that it may prove a satisfactory time to lay our plans for re-establishing our contacts with friends and supporters who are steadily drifting away.

I believe that the other matters dealt with in connection with these minutes does not require any special comment.

Very sincerely yours,

B. A. Caside

BAG:MF

P.S.

In accordance with the request in your letter of October 14th, we are sending you twenty copies of appendices C and D which were attached to the docket of the annual meeting on October 17th.

1143

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS:

F. H. HAWKINS, LL.B. (L.M.S.), Chairman.

British Section:

J. PERCY BRUCE, M.A., D.Lit. (B.M.S.),
Chairman.

HAROLD G. JUDD, C.B.E., C.A.,
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada.)

**TRANSFER
SHANTUNG**

Telephone: HOLBORN 5395.
Telegrams: ASIATIC, FLEET, LONDON.
Cablegrams: ASIATIC, LONDON.
Codes: MISSIONS or C.I.M.

22, FURNIVAL STREET,
LONDON, E.C. 4.

21 November, 1933.

INDEXED

Recd 1/11/34

Dear Mr Garside,

I am writing in what is really an unofficial or at any rate semi-official manner, having received the Minutes of the Annual Meeting, but so far no covering letter from you. I have a certain amount of information beyond the Minutes, as I have a very good letter from Dr. Warnshuis reporting on his action as my proxy, and I have also a letter claiming to be personally and unofficially from Dr. Armstrong. So that I have a considerable amount of idea of what took place.

I greatly hope that in answer to mine of October 14, copies of your appendices (c) and (d) are on their way to me.

I notice that there is nothing in the Minutes referring to the rumour which you mentioned in your letter of September 28 that Dean Linn was also leaving, so I presume that he remains, which is certainly very satisfactory.

I know you will forgive me if I make a certain number of more or less critical comments on various words, not as criticisms, but merely as calling attention to things which you have probably noticed yourself.

The first one is that it was some little time before I could be quite certain as to the significance of appendix (c), which is headed "Report of the Treasurer of the Shantung Christian University". I think this is quite correct, for you have in New York both the Treasurer of the Board, and an assistant treasurer, who represents the North American section. And therefore this might well be regarded as being the Report of the Treasurer of the Board as a whole. But it does not appear to take any particular cognisance of the finances of the British section. The matter is made clear by a comparison of the ~~minutes~~ and the Minutes, both of which indicate that appendix (c) which was presented to the Governors was the Report of the Treasurer of the North American section, and that there was no Report from the Treasurer of the British section. You will appreciate the fact that I call attention to this, not really in a critical spirit, but because there is a certain possibility of confusion, and I think

1144

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS:

F. H. HAWKINS, LL.B. (L.M.S.), Chairman.

British Section:

J. PERCY BRUCE, M.A., D.Lit. (B.M.S.),
Chairman.

HAROLD G. JUDD, C.B.E., C.A.,
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada.)

Telephone: HOLBORN 5395.
Telegrams: ASIATIC, FLEET, LONDON.
Cablegrams: ASIATIC, LONDON.
Codes: MISSIONS or C.I.M.

NOV 21
1933

22, FURNIVAL STREET,
LONDON, E.C. 4.

- 2 -

we ought to try and have at the annual meeting a Report of the Treasurer of the Board as a whole, incorporating any data which he has secured from the Treasurers of the sections. This is only my personal and unofficial suggestion for your consideration.

Then I want to make one or two observations about the bye-laws. I note that the annual meeting approved the form proposed by the North American section and further amended by the British section. But there are still one or two little points which seem to me to need at any rate verbal consideration, though my own feeling would be that you would be quite in order in making the modifications I suggest without further official action, as I think they are purely verbal.

On page (3), Article IV, section 4 (a), line 3, I think the "s" at the end of "Boards" is redundant, and probably a misprint. The Board there is, I believe, the Board of Governors. I confess also, though this is a point I ought to have raised earlier, that I have not the remotest conception as to the meaning of the sentence which follows the quotation from the Act, but that is very likely my foolishness.

On page (4), section 5 (b), line 4, there is what I think is a misprint, as I think it is the Chairman "of" the Governors who is intended.

At the bottom of that page, Article V, section 2 (a), I note that the British suggestion modifying the word "University" has been inserted. But in the next page, section 2 (b), it is suggested that property should preferably stand in the name of the School of Theology. I believe I am right in saying that that School is not an incorporated body, and cannot possibly hold land. Ought not this to be the same phrase as in the previous paragraph?

Similarly, lower down the page, Article VI, section 2 (a) a clause has been inserted demanding that the bye-laws shall be approved by the Governors, but there is no such clause in section 2 (b), which seems to require it equally.

1145

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

BOARD OF GOVERNORS

R. H. HARRIS, LL.D. (Chairman)

BRUCE FOSTER

J. G. BROWN, M.A. (Secretary)

W. H. GIBSON, M.A. (Treasurer)

W. H. GIBSON, M.A. (Secretary)

W. H. GIBSON, M.A. (Secretary)

W. H. GIBSON, M.A. (Secretary)

NOV 21

1933

Telephone: 2011-2012
1111 North Main Street
Tsinan, China

1111 North Main Street
Tsinan, China

RECEIVED
UNIVERSITIES

NOV 29 1933

JOINT OFFICE

1146

2
5
0
4
0
5
7

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS:

F. H. HAWKINS, LL.B. (L.M.S.), Chairman.

British Section:

J. PERCY BRUCE, M.A., D.Lit. (B.M.S.),
Chairman.

HAROLD G. JUDD, C.B.E., C.A.,
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada.)

NOV 21
1933

Telephone: HOLBORN 5395.
Telegrams: ASIATIC, FLEET, LONDON.
Cablegrams: ASIATIC, LONDON.
Codes: MISSIONS or C.I.M.

22, FURNIVAL STREET,
LONDON, E.C.4.

- 3 -

I am sure you will forgive me for raising these points, but I thought it might be well to do so promptly.

You will have heard I think from Silcock probably, of the proposals for the annual meeting next year. We hope to be able to have a gathering in Oxford, with perhaps some more or less official receptions attached to it, and the idea is that the West China University would meet on June 25 and 26, the Associated Boards, together with the United Committee of this country, and certain distinguished friends, on the 27th, and the Cheeloo Board on the 28th. I greatly hope there will be a good attendance from your side, in spite of the financial difficulties involved.

We are arranging the meeting of our section for December 8th, and I shall of course be communicating with you again after that.

By the way, I *note* that you felt even if the date of the annual meeting could have been changed from October 17 so as to enable Mr Paton to be present, the bye-laws, with their requirement of 60 days' notice, would have invalidated it. As a matter of fact, on a strict reading of that bye-law, the meeting was invalid, but I don't think we need consider that now. The bye-law requires that 60 days' notice shall be sent to every Governor, and as you know, the British ones did not get anything like that, indeed only a very short notice at all. Of course, it does not matter in the least, but I thought it was only fair to call your attention to the very drastic requirements of the bye-law, which I hope, rather vainly, it may be possible to carry out next year. I admit I shall be rather surprised if we succeed in doing it.

Yours truly,



A.B. Garside Esq.,
Associated Boards for Christian Colleges in China,
150 Fifth Avenue,
New York City,
N.Y., U.S.A.

1147

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

Telephone No. 1000
Telex No. 1111
Cable No. 1111
Post Office No. 1111

22 BERNAL STREET
LONDON, W.C.2

NOV 21 1933

BOARD OF GOVERNORS

F. H. HARRISON, LL.B. (B.M.S. Chairman)
British Section
J. P. H. ...
...
...
...
...

[Faint, mostly illegible text, likely the body of a letter or report.]

UNIVERSITY
NOV 21 1933
JOINT OFFICE

2
5
0
4
0
5
7

1148

SHANTUNG

TELEPHONE,
LINGFIELD 28.

TRANSFER

November 22nd 1933.

ack 12/18/33

INDEXED

THE CROSSWAYS,
DORMANSLAND,
LINGFIELD,
SURREY.

B.A. Garside Esq,
Associated Board,
150 Fifth Avenue,
New York.

My dear Garside,

I am utterly ashamed to think of the time which has elapsed since the receipt of your most interesting letter. I was away on holiday when it arrived, and on my return I thought it would perhaps be better to await an answer to my original letter to Dr Shields. I ought, however, at least to have sent you an acknowledgment, and I must sincerely apologise for this omission.

I have now heard from Shields, in reply to my letter on the hospital question, but now that it has come I am still very much in the dark as to what they will really do. He tells me that Heimburger has withdrawn his resignation and is carrying on, and that the Field Board has sanctioned the building of the new hospital as planned, but seemed to think that your New York Board might be unwilling to forward the funds so long as matters are still so uncertain. I should be very glad to hear from you just what is happening with regard to it.

I entirely agree with all that you write as to the serious position of the University resulting from its lack of leadership and of consistent coordinated policy. This is the crux of the whole problem, and that is what makes it so extremely difficult for us to offer any really helpful advice from home. Dr Shields' last letter was most pessimistic (I think he is extremely tired, and should be recalled to America as soon as possible), and hints at the likelihood of a deepening rift between the Medical School and the rest of the University. I wish with all my heart that it were possible to do as you so kindly suggest, and accompany Cochran on a

1149

THE CHAIRMAN
OF THE BOARD
OF THE UNIVERSITY
OF CALIFORNIA

UNIVERSITY OF CALIFORNIA
LIBRARY

RECEIVED
UNIVERSITIES
DEC 6 1933
JOINT OFFICE

2
5
0
4
0
5
7

1150

NOV 22 1933

long and unhurried visit to Tsinan. There is nothing that I should like better, and I believe the situation is so critical as to warrant some such Commission. Alas, I do not see the least possible likelihood of being able to consider such a proposition, even if it were made to me, and I gather that Cochran would also be unable to join such a deputation.

Meanwhile the regrettable resignation of President Chu, and the renewed difficulty of securing a suitable Chinese successor, throws everything once more into the melting-pot.

I am convinced that what Cheehoo needs today is a resolute policy, carried through even in face of possible resignations and considerable changes in personnel, but pursuing a definite end such as will justify the continuance of the University as an integral factor in the Christian Higher Educational programme, and will make a reasonable appeal to the home supporters whose interest we are in the greatest possible danger of losing altogether.

Do shew your forgiveness of my long silence by writing to me again, and I will endeavour to reply more promptly.

With warmest regards to Mrs Garside,

Yours very sincerely,

Howard Palmer

8801 2808

long and unbroken line of history. There is no doubt
I should like to see the letter, and I believe the
evidence of the same would be of great value.
not only in the history of the University, but
consider such a proposal, even if it were
and I gather that the same would be of great
such a contribution.

It is a pleasure to hear of the progress of the
and the fact that the same is being
Chinese University, and I believe the
will be of great value.

I am glad to hear of the progress of the
and the fact that the same is being
and the fact that the same is being
of the University, and I believe the
will be of great value.

I am glad to hear of the progress of the
and the fact that the same is being
and the fact that the same is being
of the University, and I believe the
will be of great value.

Very truly yours,
[Signature]

RECEIVED
UNIVERSITIES
DEC 6 1933
JOINT OFFICE

1152

2
5
0
4
0
5
7

TRANSFER
UNITED COMMITTEE FOR

CHRISTIAN UNIVERSITIES OF CHINA

1. Yenching University, Peiping
2. Shantung Christian University, (Cheeloo)
3. West China Union University, Chengtu
4. Central China College, Wuchang
5. East China Group
6. Fukien Christian University
7. Lingnan University, Canton
8. Moukden Medical College

Eight British Missionary Societies co-operate with the Chinese Church and with Societies in North America and Europe in these Colleges.



Chairman
F. H. HAWKINS, LL.B.

Treasurer
Mrs. J. C. CARR

Secretary
~~WILLIAM C. SEWELL, M.C. & P.M.C.~~
ROBERT J. DAVIDSON

Telegrams
Sewell, Ancomisso, Sloane, London

Cablegrams
Sewell, Ancomisso, London

Telephone
SLOANE 7613

2 EATON GATE,
LONDON, S.W.1

SHANTUNG

INDEXED

13th December, 1933.

ack 1/11/34

B.A. Garside, Esq., A.M.,
North American Section,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

Dear Mr. Garside,

I enclose the Minutes of the British Section just held, together with a copy of my covering letter to Dr. Armstrong. At the same time I must take the opportunity of thanking you for yours of 10.11.33. which arrived a couple of days after I had written to you. I do not think that there is much further comment which I need make upon what you have said.

I am afraid you will think that my remarks to Dr. Armstrong on Finance are pessimistic, but I am afraid there is at least a considerable element of truth in them, and we have got to face the very serious question of cutting down somehow or other.

You will note that we did not take any definite action on the simplification of organisation. Obviously the next step will be in China, and we must wait until we hear from them.

We were indeed impressed with your wonderful enthusiasm and courage in going ahead with promotion at this time, and I wish to emphasise the good wishes that we send for your effort. May it indeed be the success

1153

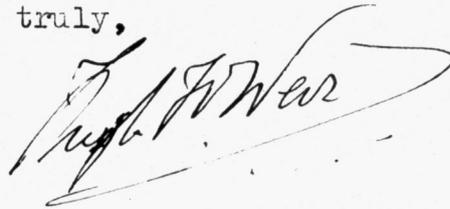
DEC 13
1933

- 2 -

which you hope, and much more than we here should venture to anticipate.

I need not add much further about the next Annual Meeting. You have had dates already from Mr. Silcock; and he representing West China, Mr. Hawkins representing our United Committee, of which he is Chairman, and I representing Cheeloo, with the approval of Mr. Wilson, Chairman of the Board of Governors, as to date and place, have been trying to make preliminary plans. So far these are only tentative. We hope to get help from influential people in Oxford and to be able to make the series of meetings a very great success.

Yours truly,



HIW/MR.

1154

2
5
0
4
0
5
7

RECEIVED
UNIVERSITIES
DEC 29 1933
JOINT OFFICE

2

5

0

4

0

5

7

1155

TRANSMITTED
SHANTUNG

Cheeloo

December 18, 1953

Dr. Harold Baine
The Crossways
Dormansland, Lingfield
Surrey, England

My dear Dr. Baine:

I am very grateful for your good letter of November 22nd. Dr. Cochran has also shared with me the letter you wrote him on that same date.

These Cheeloo problems are certainly most distressing and most perplexing. It is difficult to say where we are to find the solution to many of them. I feel, however, that Cheeloo's most vital needs are for leadership and more adequate support. If we can only find some way to relieve our acute financial difficulties, and can only secure the right man for the presidency, I hope that Cheeloo will once more be able to go forward along the very inspiring course it was following while you were at the helm.

Here in North America we are doing everything possible to lay foundations for increased support as soon as the economic situation will permit us to go ahead. That seems all that we can do just now. Problems of leadership and internal organization must be left to the field. I continue to hope that at some time in the fairly near future we may be able to have representatives from the Board of Governors meet with the group on the field, though I confess, at present I do not know how this will be accomplished.

Mrs. Garside joins me in extending to Mrs. Baine and yourself the warmest of good wishes for the approaching holiday season. I get more homesick for the Cheeloo campus during the holidays than at any other time of the year.

Very sincerely yours,

B. A. Garside

BAG:MP

1156

TRANSFER
SHANTUNG
TRANSFER

Cheeloo

December 28, 1933

Dr. H. H. Weir
2 Eaton Gate
Edinburgh House
London, S.W.1 England

INDEXED

My dear Dr. Weir:

We have already sent you a supply of the minutes of the Promotional Committee of the North American Section of our Cheeloo Governors held on the afternoon of December 18th.

You will note that we dealt chiefly with the question raised by the Associated Boards as to the willingness of Cheeloo to join with the other Colleges in united promotional efforts, and also for a statement as to our present financial plans and objectives.

We are particularly anxious to secure the judgment of the British Section as to the list of financial objectives given on the second page of the minutes. The current needs for the next three years represent only items required for keeping our present program moving forward, together with some additional income for the development of the rural program, and the operation of the new hospital if conditions will permit its construction. The capital requirements, both plant and endowment, are substantially the same as were given tentative approval by the Council of Higher Education in 1930 as representing what Cheeloo would require in order to go forward with its part within the Correlated Program.

We have, of course, no assurance whatever that Cheeloo can obtain all these objectives during the next five years even under a successful united promotional effort. Certainly there would be very little likelihood of our making much progress toward these goals if we worked entirely alone. We do hope, however, that it will be helpful to have a recognized list of Cheeloo's needs which we will all strive to meet as rapidly as we are able to do so.

I believe that the other matters in the minutes do not require any special comment.

Very sincerely yours,

B. A. Caswell

BAG:MP

1157